



WomenCorporateDirectors

WomenCorporateDirectors



# *2018 Global Institute*

May 8-10, 2018



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**ST. JOHN**



**WomenCorporateDirectors**  
*A Foundation Inspiring Visionary Boards Worldwide*

May 8, 2018

Welcome to New York City and to the Global Institute. I am so pleased to be attending this event for the first time as CEO of WomenCorporateDirectors, and look forward to spending time with you over the next two days.

Today “deglobalization,” “culture change,” and “digital disruption,” are terms frequently heard throughout news reports and around boardroom tables. During the Institute, our panels will explore how these elements of uncertainty are impacting global markets, shareholder interests, and capital flow. When you return to your boards after the Institute, I ask that you, as part of a global community of women corporate directors, ensure that diverse perspectives have a voice today in the decision-making process around these and other issues affecting company strategy and culture.

It’s hard to believe that 17 years ago, WomenCorporateDirectors was created by co-founders Susan Stautberg and Alison Winter, with leadership and support from many others. This Institute is special, because it gives us an opportunity to celebrate the organization that WCD represents today, and also recognize Susan Stautberg, our chairman emeritus, who is retiring at the end of May. Susan, and many within the WCD membership, created our global village and we have much to thank them for. Today, our mission is stronger and more relevant than ever, and our brand continues to grow in global recognition.

As I look to the future, my objective at WCD is to build upon our strong foundation, by seeking ways to increase the value of WCD for our members and stakeholders, with new plans and innovative approaches. WCD will continue to be a significant champion of diversity, showcasing the talents and accomplishments of our members, who are strategically making a difference in boardrooms globally.

I hope that you will engage in multiple ways with your peers from around the world and that the panel discussions will provide you with new ideas to take back to the boardroom. Over coffee or over a lunch, we can learn so much from each other, and inspire each other as we serve in our director roles.

Sincerely,

Susan C. Keating  
CEO, WomenCorporateDirectors



May 8, 2018

WomenCorporateDirectors has been inspiring and educating board members around the globe, and serving as a powerful advocate for greater diversity on corporate boards for the past 17 years.

Looking back on all of WCD's amazing accomplishments, which started with a single vision from Co-founders Alison Winter and Susan Stautberg, I am reminded of how proud I am that KPMG has been aligned with this organization, as global lead sponsor, for the past 13 years.

During the Global Institute, we will all come together to honor WCD's Chairman Emeritus, Susan Stautberg, who is retiring this month, for her vast contributions as the leader of WCD and to recognize the tenacity with which she fought to have women's voices heard in boardrooms around the globe.

I also welcome Susan Keating, a seasoned financial services executive and visionary leader, to our global community as the new CEO of WomenCorporateDirectors. Susan has already embarked upon a plan to develop enhanced educational programming and other initiatives that will generate greater membership value, as a result of her recent member survey.

I hope that you will enjoy the Institute and that you will take the time to connect with both Susan Stautberg and Susan Keating as we make this historic transition.

Sincerely,

A handwritten signature in black ink, appearing to read 'Nancy'.

Nancy Calderon

Director, WomenCorporateDirectors and Global Lead Partner, KPMG LLP



# About the Institutes

## **A Foundation Inspiring Visionary Boards World Wide**

*WomenCorporateDirectors (WCD) Foundation is the only global membership organization and community of women corporate directors. WCD helps make the challenges of being a director easier, improves your international knowledge and connections, and enables you to have more impact and influence on public policy and in the boardroom.*

*WCD members are champions for change, progressive thought-leaders, and advocates for accelerating best practices in global governance. Smart boards are going global in members and mindset. The WCD community provides a platform for turning ideas into action—an impact that reaches beyond our membership, to the larger world of corporate governance and its stakeholders worldwide.*

### **Who we are**

*WCD represents the preeminent women leaders in business today. With 80 chapters around the world, WCD members serve on thousands of boards across six continents.*

*Our members include CEOs, board chairmen, lead directors, C-Suite executives, board members, and heads of global divisions in the major indices, such as S&P 500, FTSE 250, DAX, Nikkei, and beyond.*

### **Our mission**

*As the preeminent organization for women directors globally, WCD seeks to:*

- Inspire visionary boards worldwide by providing education and tools that keep members engaged, informed and high-performing as directors
- Foster a powerful, trusted, global community of influential women corporate directors
- Increase the representation of women on boards and in board leadership positions
- Increase the pipeline of qualified female board candidates

### Quick facts:



# Where We Are

WCD has more than **80** chapters around the world, with new chapters opening each quarter.



- Argentina
- Arizona
- Atlanta
- Austin
- Australia – Melbourne & Sydney
- Beijing
- Boston
- Brazil – Rio de Janeiro & Sao Paulo
- Carolinas
- Chicago
- Chile
- Cleveland
- Colombia
- Colorado
- Columbus
- Dallas/Fort Worth
- Denmark
- Detroit
- Finland
- France
- Germany
- Greater New Mexico
- Guatemala
- Gulf Cooperation Council
- Hanoi
- Hawaii
- Ho Chi Minh City
- Hong Kong
- Houston
- Iceland
- India – Delhi & Mumbai
- Indonesia
- Israel
- Italy – Milan & Rome
- Japan
- Kansas City
- Kenya
- London
- Los Angeles/Orange County
- Malaysia
- Mexico
- Minnesota
- Mongolia
- Morocco
- Myanmar
- Netherlands
- New York
- New Zealand
- Nigeria
- North Florida/South Georgia
- Panama
- Peru
- Philadelphia
- Philippines
- Puerto Rico
- Quebec
- San Diego
- San Francisco
- Seattle
- Shanghai
- Silicon Valley
- Singapore
- South Africa
- South Florida
- South Korea
- Spain
- St. Louis
- Sweden
- Switzerland
- Tampa
- Tennessee
- Toronto
- Turkey
- Uruguay
- Washington, DC
- Western Canada

## Expansion Opportunities

Austria, Costa Rica, Egypt, Nevada, New Orleans, Norway, Orlando, Pakistan, Portland, Portugal, Hungary-Poland-Slovakia, Sri Lanka, Thailand, Vancouver, Venezuela, Wisconsin



# Agenda

Tuesday, May 8, 2018

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## 2018 Family Business Governance Institute

University Club  
1 W. 54th Street  
New York, NY 10019

8:30 a.m. – 9:00 a.m.

### Registration and Networking

9:00 a.m. – 9:15 a.m.

### Opening of the Family Business Governance Institute

- **Susan Remmer Ryzewic** (United States), President, CEO, and Director, EHR Investments, Inc.; Director, The Remmer Family Foundation Inc., Cabot Wellington, LLC, and University of North Florida Foundation; WCD Chapter Chair, WCD Family Business Council Co-chair, and Member of WCD Advisory Board

9:15 a.m. – 10:15 a.m.

### Panel 1: Family Director Succession Planning – Collaborating Across Generations

- **Elaine King** (United States) (Moderator), President, Family and Money Matters™; Author, *Family and Money Matters: Life Lessons for the New Generation*
- **Liza Henriquez** (Panama), President, Franquicias Panameñas
- **Ashley D. Joyce** (United States), President, The Duchossois Family Foundation
- **Lauren Tracy** (United States), Senior Business Development Manager, third generation, Dot Foods, Inc.; Treasurer, Tracy Family Foundation

- **Ma Cherry Trivedi** (Myanmar and Singapore), Founder and Managing Director, Ayuroma Advisors International; WCD Chapter Chair

**10:15 a.m. – 10:30 a.m. Break**

**10:30 a.m. – 11:15 a.m. A Conversation With:**

- **Lauren Tracy** (United States), Senior Business Development Manager, third generation, Dot Foods, Inc.; Treasurer, Tracy Family Foundation
- **Pat Tracy** (United States), Chairman, Taino Aqua Ferme; former CEO, Chairman and Director, Dot Foods, Inc.
- Interviewed by: **Jill Kanin-Lovers** (United States), Director, Homeownership Preservation Foundation; former Director, Dot Foods, Heidrick & Struggles, First Advantage Corp, Bearing Point and AlphaPharma, Inc.; WCD Member

**11:15 a.m. – 11:30 a.m. Break**

**11:30 a.m. – 12:30 p.m. Roundtable Luncheon**

**12:30 p.m. – 12:45 p.m. Break**

**12:45 p.m. – 1:45 p.m. Panel 2: Governing for Agility and Growth**

- **Allen Bettis** (United States) (Moderator), President, Legacy Associates Family Business Advisors; Author, *The Family Business Board: Governance for Agility and Growth*
- **Alan Airth** (United States), President, The Airth Company; Director, Mars, Inc.
- **Victoria Barnard** (United States), Director, Just Born Quality Confections; WCD Member
- **Christi Offutt** (United States), Chair, Offutt Family Enterprises; CEO, RDO Equipment Co.; Director, Bell State Bank & Trust; WCD Member



1:45 p.m. – 2:00 p.m.

**Break**

2:00 p.m. – 3:00 p.m.

**Panel 3: Finding Harmony – How Private Equity, Family and Independent Directors Can Work Together**

- **Christie Hefner** (United States) (Moderator), Chairman of Hatch Beauty; Advisory Board Member, RDO Companies and Springboard; former Chairman and CEO, Playboy Enterprises and Executive Chairman of Canyon Ranch Enterprises; WCD Member and Visionary Awards Committee
- **Whitney A. Chatterjee** (United States), Partner, Sullivan & Cromwell LLP
- **Janet Clarke** (United States), Director, Cox Enterprises, Inc. and Vishay Precision Group; Trustee Emeritus, Princeton University; WCD Member
- **Melanie Devlyn** (Mexico), Director, Devlyn Holdings
- **Eve Tahmincioglu** (United States), Executive Editor and Digital Director, *Directors & Boards* and *Private Company Director* magazines

3:00 p.m. – 3:15 p.m.

**Break**

3:15 p.m. – 3:20 p.m.

**Closing of the Institute**

- **Marina Brogi** (Italy), Director, Salini Impregilo and Banco Desio e della Brianza; Full Professor of International Banking and Capital Markets, Sapienza University; WCD Family Business Co-chair, WCD Chapter Chair and Advisory Board Member

3:45 p.m. – 6:30 p.m.

**Sip & Shop Reception at St. John Knits**  
665 Fifth Avenue (between East 52nd and 53rd Streets), New York, NY 10022

7:00 p.m. – 9:00 p.m.

**Welcome Dinner at the University Club**  
1 West 54th Street (at Fifth Avenue),  
New York, NY 10019

# Agenda

Wednesday, May 9, 2018

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**Theme:**

**Deglobalization:**

**How to Succeed in an Era of Radical Insecurity**

**Global Institute Day 1**

**JPMorgan Chase & Co.**

**383 Madison Avenue, 2nd Floor**

**(entrance on Vanderbilt and 47th Street)**

**New York, NY 10017**

**May 8-10, 2018**

**8:00 a.m. – 8:30 a.m.**

**Registration, Greetings, and Networking**

- Continental breakfast to be provided

**8:30 a.m. – 8:40 a.m.**

**Opening of the Global Institute**

- **Susan C. Keating** (United States), CEO, WCD Foundation
- **Karen Simon** (United States), Vice Chairman, Investment Banking/Head, Director Advisory Services, J.P. Morgan Securities LLC

**8:40 a.m. – 9:40 a.m.**

**Panel 1: Shareholder Activists, NGO, and Other Outside Interests**

- **Anu Aiyengar** (United States) (Moderator), Head of Mergers & Acquisitions (North America) Investment Banking, JPMorgan Chase & Co.; WCD Member
- **Tiffany Campion** (United States), Senior Attorney, Takeover Defense and Shareholder Activism, Latham & Watkins, LLP
- **Bill Jenks** (United States), Director, Makinson Cowell Ltd.



- **Kimberly Ross** (United States), Director, The Chubb Corporation, Nestle and PQ Corporation; former CFO, Baker Hughes Incorporated
- **Melissa Sawyer** (United States) Partner, Mergers & Acquisitions, Sullivan & Cromwell LLP, Lecturer in Law at Columbia Law School

**9:40 a.m. – 10:00 a.m. Break**

**10:00 a.m. – 11:00 a.m. Panel 2: Agrimagination: Exploring Opportunities -the Interrelationship Between Food and Technology**

- **Edie Weiner** (United States) (Moderator), CEO and President, The Future Hunters; has served on over 30 public, private and non-profit boards and advisory boards including U.S. Comptroller General's Advisory Board; WCD Member
- **Melissa Lora** (United States), Retiring President, Taco Bell International; Lead Director, KB Home; Director, MGIC Investment Corp.; WCD Member
- **Nancy Pfund** (United States), Founder and Managing Partner, DBL Partners; Director, Farmers Business Network, The Daily Muse, Inc., Advanced Microgrid Solutions, Off-Grid Electric, PowerGenix Corp., and Primus Power; WCD Chapter Chair
- **Mary Wagner** (United States), Director, Griffith Foods and Jones Dairy Farm; President, MK Wagner & Associates; former Senior Vice President of Global Product Innovation, Food Safety and Quality, Starbucks; WCD Member

**11:00 a.m. – 11:20 a.m. Break**

**11:20 a.m. – 12:20 p.m. Panel 3: Industrial Futures: Using Machines to Reach the Next Level of Productivity**

- **Barbara Tanabe** (United States) (Moderator), Director, Bank of Hawaii; WCD Chapter Chair
- **Undraa Agvaanluvsan** (Mongolia), Member of Parliament of Mongolia; Chairman, Strategy Academy; WCD Chapter Chair
- **Marina Brogi** (Italy), Director, Salini Impregilo and Banco Desio e della Brianza; Full Professor of International Banking and Capital Markets, Sapienza University; WCD Family Business Co-chair, WCD Chapter Chair and Advisory Board Member
- **Susan Lund** (United States), Partner, McKinsey Global Institute

**12:20 p.m. – 12:30 p.m. Break**

**12:30 p.m. – 1:30 p.m. Luncheon**

**Visionary Award: WCD Member Leadership Award**

**Winner: Maggie Hanson-Muse**

**Minister Counselor for Commercial Affairs – ASEAN International Trade Administration U.S. Embassy**

**1:30 p.m. – 1:45 p.m. Break**

**1:45 p.m. – 2:45 p.m. Panel 4: The Future of Cities and What it Means for Business**

- **Phyllis Campbell** (United States) (Moderator), Chairman, Pacific Northwest, JPMorgan Chase & Co.; Lead Director, Alaska Air Group, Inc.; WCD Chapter Chair; WCD Advisory Board Member and Asia Pacific Chair
- **Fatima Al Jaber** (United Arab Emirates), Board Member and Head of Projects Committee, Al Jaber Group, Al Bashayer Investment Company PJSC; Chairperson, UAE Businesswomen's Council; WCD Chapter Chair



- **Gia Colosi** (United States), Global Head of HR Operations, Airbnb
- **Richard Florida** (United States), Author, *The New Urban Crisis*; Director, Martin Prosperity Institute, University of Toronto's Rotman School of Management
- **Meredith Sumpter** (United States), Head of Research Strategy and Operations, Eurasia Group

2:45 pm. – 3:05 p.m.

**Break**

3:05 p.m. – 3:45 p.m.

**A Conversation With:**

- **Susan C. Keating** (United States), CEO, WCD Foundation
- **Susan Stautberg** (United States), Chair Emeritus and Co-Founder, WomenCorporateDirectors (WCD) Foundation; Co-author, *Women on Board*
- Interviewed by: **Kapila Anand** (United States), Director, Extended Stay America, Inc. and ESH Hospitality; Retired Partner and Senior Advisor, KPMG LLP; WCD Chapter Chair and Lead Director, WCD Foundation

3:45 p.m. – 3:50 p.m.

**Closing of the Day**

4:00 p.m. – 6:00 p.m.

**Break**

### **WCD Visionary Awards Dinner**

A special evening of recognition for CN Railway, Dot Foods, NextEra Energy, Susan Stautberg and Maggie Hanson-Muse.

**Location of Visionary Awards Dinner:**  
**InterContinental New York Barclay Hotel**  
 111 E. 48th Street, New York, NY 10017  
 Room: The Grand Ballroom, 2nd floor

6:00 p.m. – 7:00 p.m.

**Visionary Awards Reception**

7:00 p.m. – 9:30 p.m.

**Visionary Awards Dinner**

## Thursday, May 10, 2018

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- 8:30 a.m. – 9:00 a.m. Registration, Greetings, and Networking**
- Continental breakfast to be provided
- 9:00 a.m. – 9:10 a.m. Opening of the Day**
- **Phyllis Campbell** (United States) (Moderator), Chairman, Pacific Northwest, JPMorgan Chase & Co.; Lead Director, Alaska Air Group, Inc.; WCD Chapter Chair, Advisory Board Member and Asia Pacific Chair
- 9:10 a.m. – 9:50 a.m. A Conversation With:**
- **Jim Robo** (United States), Chairman and CEO, NextEra Energy, Inc.; Lead Director, J.B. Hunt Transport Services; Visionary Award Winner for Innovation in Shared Value
  - Interviewed by: **Sherry Barrat** (United States), Lead Director, NextEra Energy, Inc., Arthur J. Gallagher & Co. and Prudential Insurance Funds; WCD Member
- 9:50 a.m. – 10:10 a.m. Break**
- 10:10 a.m. – 11:10 a.m. Panel 5: Decision Making in the Visionary Boardroom**
- **Cynthia Fornelli** (United States) (Moderator) Executive Director, Center for Audit Quality (CAQ)
  - **Mosun Belo-Olusoga** (Nigeria), Chairman, Access Bank PLC; WCD Chapter Chair
  - **Mari Kooi** (United States), former CEO and Founder, Wolf Asset Management International LLC; Director, Hangar; WCD Member
  - **Monique Leroux** (Canada), Chair of the Board of Investissement Québec; former President, Chair of the Board and Chief Executive Officer of Desjardins Group; WCD Member



- **Melanie Richards** (United Kingdom), Deputy Chair and Board Member, KPMG; WCD Member

**11:10 a.m. – 11:30 a.m. Break**

**11:30 a.m. – 12:30 p.m. Panel 6: The Digital Disruption of Industries-What Your Board Needs to Know**

- **Pamela Lenehan** (United States) (Moderator), President, Ridge Hill Consulting; Director, American Superconductor Corp., Civitas Solutions, and Monotype Imaging Holdings; WCD Chapter Chair
- **Jo Ann Barefoot** (United States), CEO, Barefoot Innovation Group; Co-founder, Hummingbird Regtech
- **Rick Chavez** (United States), Partner, Oliver Wyman
- **Adriana Karaboutis** (United States), Chief Information and Digital Officer, National Grid plc; Director, Advance Auto Parts and Perrigo Company plc
- **Dr. Anastassia Lauterbach** (Germany), Technology Entrepreneur, Venture Partner; Director, Dun & Bradstreet Corp; Chair of Board, Censhare AG; WCD Member
- **Ana Paula Pessoa** (Brazil) Former Chief Financial Officer, Rio 2016 Olympic and Paralympic Games; Director, Crédit Suisse, News Corp. and Vinci; Member of the Consulting Board for TNC Brasil (The Nature Conservancy); Chair and Partner of Kunumi Technologies; WCD Member

**12:30 p.m. – 12:40 p.m. Closing of the Institute**

- **Susan C. Keating** (United States), CEO, WCD Foundation

**12:45 p.m. – 2:00 p.m. WCD Chapter Chair Meeting and Luncheon**  
Location: Room 1305

12:45 p.m. – 2:00 p.m.

## Breakout Luncheon Sessions

### How the Board Can Address Sexual Harassment and Other Tough Issues – And the Special Role Women Directors Can Play

- **Davia Temin** (United States) (Moderator), President and CEO, Temin and Company; Board Member of Swarthmore College and Advisor to other university boards; WCD Member
- **Ceree Eberly** (United States) Director, Qualfon Corporation and Gartner, LLC; former Chief People Officer and Senior Vice President, The Coca-Cola Company; WCD Member
- **Mei Mei Tuan** (United States), Managing Partner and Co-founder at Notch Partners, LLC; Director, The Bancorp, Inc.

### Long-Term Investing Through ESG Criteria – A New Model of Engagement

- **Kathy Hannan** (United States) (Moderator), Former National Managing Partner, Vice Chair and Global Lead Partner, KPMG LLP; National President and Chair, Girl Scouts of the USA; WCD Member
- **Rhonda L. Brauer** (United States), Director of Corporate Engagement, New York City Office of the Comptroller; former Corporate Governance Officer and Secretary, The New York Times Company
- **Tanuja Dehne** (United States), Director, Advanced Disposal Services, Inc.; WCD Member
- **Margaret Peloso** (United States), Partner, Environmental & Natural Resources, Vinson & Elkins





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*Family Business  
Governance Institute  
Keynote Bios*





## Pat Tracy

United States

Chairman, Taino Aqua Ferme;  
former CEO, Chairman and  
Director, Dot Foods, Inc.

Pat Tracy is chairman of Taino Aqua Ferme, a fish farming partnership based in Haiti that he is a principal in. He also leads Light a Single Candle, a non-profit organization he founded in 2002, as its president.

Pat also serves on both corporate boards (advisory and legal) and not-for-profit boards, including numerous family businesses.

Pat graduated from Colorado State University in 1973 with a major in marketing. Upon completion of these studies, he joined Dot Associated Dairy Products Company, the predecessor of Dot Foods. In 1975, he completed requirements for the master of business administration degree at the University of Illinois. He spent 43 years with Dot Foods, a family-owned organization, before retiring in 2016.

His experience has encompassed all areas of the business, including transportation, warehouse, sales, marketing, and administration. He was named vice president of marketing in 1978, president in 1985, and served as chief executive officer from 1996 to 2006. He was elected chairman of the board in 2002, a position he held until 2016. He also served as president of edotfoods, a Dot Foods subsidiary, from 1999 to 2006.

In 1990, along with other original stockholders, he founded Arctic Foods Distribution. He served as chairman until January 1, 1994, when that company merged with Dot Foods.

Pat has been blessed with four children of his own and one stepdaughter, all of which he is very proud. Two of his adult children are employees at Dot Foods.



## Lauren Tracy

United States  
Senior Business Development  
Manager, Third generation,  
Dot Foods, Inc.; Treasurer,  
Tracy Family Foundation

Lauren Tracy is a third generation Tracy family member working for Dot Foods. While Lauren started working for the family business at the age of 14, her full-time career with Dot didn't begin until 2007.

Lauren has held her current position, senior business development manager, since 2009. Prior to that, she served Dot's South region as a district sales manager. Of the 46 third generation family members, Lauren was the second born. She is a Tracy Family Foundation board member, and she held a seat on the Tracy Family Council for numerous years.

Lauren graduated from Illinois State University in 2002 with a bachelor's degree in communications and received her MBA from the University of Colorado Denver in 2007.

Dot Foods, Inc., carries 118,000 products from 850 food industry manufacturers, making it the largest redistributor in the United States. Through Dot Transportation, Inc., a wholly owned subsidiary of Dot Foods, the company distributes foodservice, convenience, retail and vending products to distributors in all 50 states. Dot Foods operates nine distribution centers, which are located in Modesto, California; Vidalia, Georgia; Burley, Idaho; Mt. Sterling, Illinois; Cambridge City, Indiana; Williamsport, Maryland; Liverpool, New York; Ardmore, Oklahoma; Dyersburg, Tennessee; and Chicago, Illinois. For more information, visit [www.dotfoods.com](http://www.dotfoods.com).



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*Family Business  
Governance Institute  
Speaker Bios*





## Alan Airth

United States  
President, The Airth Company;  
Director, Mars, Incorporated

Alan Airth is a fourth Generation family member and director for Mars, Inc. He currently serves as chairman of the board's digital business committee and board advisor search committee, and on the audit and benefits committees. In addition, Alan has been a leader of the Mars Family Assembly for 16 years, serving as chairman of the family coordinating and the family employment committees. Prior to joining the Mars board, Alan built a successful commercial real estate and investment management business, The Airth Company, in Newport Beach, CA.

Alan earned an B.S. in Real Estate and Finance from the University of Arizona and an MBA degree from UCLA Anderson School of Management.



## **Victoria Barnard**

United States

Director, Just Born Quality  
Confections; WCD Member

Victoria Barnard is a director and compensation committee chair for Just Born Quality Confections, the 9th largest U.S. candy company, owned by the Born family since 1927. Their well-known brands are Marshmallow Peeps, Mike and Ike and Hot Tamales. One of the interesting aspects of the business is that since 1992, they have been successfully run by Co-CEOs who are cousins.

Prior to joining this board, Victoria had a 30-year career at Hallmark Cards, a \$4 billion family-owned company operating in 100 countries where as vice president of strategic planning, she worked with senior family executives.

She brings to her board work a depth of experience that includes developing corporate, brand, and business strategy, and leading growth through innovation, mergers and acquisitions, integration, and business development.





## **Allen Bettis**

United States

President, Legacy Associates

Family Business Advisors;

Author, *The Family Business*

*Board: Governance for Agility  
and Growth*

Allen Bettis, president, Legacy Associates Family Business Advisors, is a recognized expert in family business governance. He advises family business boards and shareholder councils across the U.S. and in Latin America.

Allen is a Board Leadership Fellow of the National Association of Corporate Directors, and has served as chairman and president of the NACD Minnesota Chapter.

He earned a doctorate in counseling psychology from Emory University, and is the author of two director's handbooks: *The Family Business Board Vol. 1 – Purpose and Structure*, (2015 with Ronald Zall), and *Vol. 2 – Governing for Agility and Growth* (2016), published by the National Association of Corporate Directors.



## Whitney Chatterjee

United States

Partner, Sullivan & Cromwell LLP

Whitney Chatterjee is the head of Sullivan & Cromwell's Alternative Investment Management Group and is a member of the firm's Financial Services Group.

Her practice focuses on advising hedge fund managers, private equity funds and financial services companies on a wide variety of matters, including transactional, regulatory, compliance and corporate governance issues.

Whitney has extensive experience providing advice regarding the Investment Advisers Act of 1940 and other federal and state regulatory requirements, including in connection with regulatory examinations and investigations. Examples of Whitney's recent matters have included acquisitions and sales of strategic interests, and seed investments, in hedge fund managers and private equity fund managers, private equity and managed account fund raisings, representation of firms and individuals in connection with partnership separations and reorganizations, advising on regulatory matters affecting banks and investment funds and procedures relating to conflicts of interest, material non-public information and other compliance and operational matters.

Whitney joined the Firm in 2001 after graduating from Columbia Law School (J.D., 2001) and Hamilton College (B.A., 1997). She became a partner of the Firm in 2010.

Whitney is frequently a speaker at industry events: most recently, she spoke at the Maples Investment Funds Forum, held on February 23-25, 2017, in Grand Cayman. Whitney has been recognized as an industry leader by Legal 500 USA in the Investment Fund Formation and Management area and by IFLR in the Financial Services Regulatory and Investment Funds.





## Janet Clarke

United States

Director, Cox Enterprises, Inc.  
and Vishay Precision Group;  
Trustee Emeritus, Princeton  
University; WCD Member

Janet Clarke is president and founder of Clarke Littlefield LLC, a firm she founded in 2002, focused on providing strategic consulting services in the broad based marketing technologies arena. She is currently a director at Cox Enterprises, Inc., a privately-held multi-billion dollar media conglomerate; and at Vishay Precision Group.

In her role as a corporate director for both public and private companies, since 1994, Janet's focus on strategy, proven experience in running businesses, and ability to influence improved shareholder value, brings a valuable perspective to the boards upon which she serves. As an experienced independent director, she has chaired all board committees and has expertise in special committee work: privatization, freeze-outs, transactions, and CEO succession and search processes.

From 1995 to 2004, Janet was a member of the board of Cox Communication where she served on the Executive Committee and chaired the Audit Committee. In 2004, she chaired the Special Committee in the privatization of the company, which at the time was the largest buy-in of a U.S. corporation. In 2007, she joined the board of the acquirer, Cox Enterprises where she chairs the Compensation Committee, the Diversity Committee & serves on the Audit Committee. She has also been a member of the Board of Managers of privately held private equity-backed companies including Forbes Media Holdings.

Janet was a member of the boards and chairman of the Compensation Committees of Asbury Automotive Group from 2004 to 2015, ExpressJet Holdings and eFunds Corporation until the firms were sold. From 2005-2007, she chaired the Nominating and Governance Committees of Gateway Corporation until its sale to Acer. Prior to establishing Clarke Littlefield, she was an executive vice president of Young & Rubicam and served as chairman and CEO of its KnowledgeBase Marketing subsidiary.

Janet earned a Bachelors Degree in Architecture from Princeton University and served 14 years as a trustee chairing the Audit Committee from 2000-2008. Janet and her husband divide their time between Florida and New England.



## Melanie Devlyn

Mexico

Director, Devlyn Holdings

Melanie is a third generation member of the 80 + year old family-owned optical business. She was named chairman of the board in 2015 after being involved in the business for more than 20 years in various positions.

She is a member of various consulting committees in Mexico, including Forbes Women, Banamex Citi and Conalep (technical education council). She has been president of the Mexican specialty retail association – Grupo Ace.

Melanie is a proud new member of the WomenCorporateDirectors Foundation and is also president of the Devlyn Family Council.

Melanie is passionate about women empowerment and family business and has been invited to speak at various events like Women's Forum Mexico and Forbes Women Forum.

She has a major in Business Administration from Anahuac University and is currently enrolled at IPADE Business School's Executive Management Program.

She has been married for 25 years and has three children.





## Christie Hefner

United States

Chairman of Hatch Beauty; Advisory Board Member, RDO Companies, and Springboard; former Chairman and CEO, Playboy Enterprises and Executive Chairman of Canyon Ranch Enterprises; WCD Member and Visionary Awards Committee

Christie Hefner is chairman of Hatch Beauty, a brand and product innovation company in the personal care space. She also serves on the Advisory Board of RDO Companies, which is an international, family-owned multi-billion dollar company in agriculture businesses.

She recently joined the Advisory Board of a pre ICO company called Coin Lion, which is a cryptocurrency exchange and portfolio management platform that rewards users for sharing information related to the management of digital assets and is also on the Advisory Board of Springboard, which coaches and raises capital for women entrepreneurs.

Before that, she served as executive chairman of Canyon Ranch Enterprises, a new company formed to leverage the Canyon Ranch brand and content beyond their hospitality properties. From 1988-2008 she served as chairman and CEO of Playboy Enterprises, Inc., where she was the longest serving female CEO of a publicly traded company. Under her leadership, Playboy was transformed from a domestic publishing company to a global multi-media and lifestyle company. She was named one of the 100 Most Powerful Women in the World by *Fortune* magazine for three consecutive years.

The first woman elected to the Chicago chapter of the Young Presidents' Organization, Christie was also a founding member of the Committee of 200, an international organization of preeminent women business owners and executives, and of the Chicago Chapter of WomenCorporateDirectors Foundation. She is also a director of the Center for American Progress Action, the leading progressive public policy think tank started by John Podesta.



## Liza Henriquez

Panama  
President, Franquicias  
Panameñas

Liza Henriquez is the president of Grupo Hentol. As a subsidiary of Grupo Hentol, Franquicias Panameñas SA, has operated franchises in Panama since 1965 when her father began the business. Currently operating 121 restaurants throughout the Republic of Panama, namely KFC (42), Pizza Hut (41), Taco Bell (11), and Dairy Queen (26) and just recently Chilis.

Joining the family's business in 1995, Liza served as CEO from 1998 – 2015 and has since moved to be the chairman of the board. She also has some regional responsibilities with the YUM Franchisee Association for Caribbean and Latin America. She served as past president for the association for one year and serves as its Treasurer (10 years). Chairing the Regional Supply Chain Committee, she works closely with the Restaurant Supply Chain Solutions, LLC, the purchasing arm for YUM brands. She has served on the Regional Marketing and Advertising Council (15 years) as well as five years on the Franchisee advisory board for the region as well as three years on the Franchisee advisory board worldwide.

Liza is a member of Young Presidents Organization (YPO), WomenCorporateDirectors (WCD) and more recently Fundacion Smithsonian Panama. She also works with the Development Committee for the Biosmuseo in Panama.

Liza graduated from the Madeira School in 1982, Dartmouth College (BA) in 1986 and INCAE EMBA (1999). She has attended the YPO Presidents Seminar at HBS for the last seven years.



**Ashley D. Joyce**  
President  
The Duchossois Family  
Foundation

Ashley Duchossois Joyce is president of The Duchossois Family Foundation. She received her Bachelor of Arts from University of Colorado and her Master's degree from University of Chicago, School of Social Service Administration. Ashley has been involved with the not-for-profit organization, Metropolitan Family Services, for over 19 years.

Currently, she is vice-chairman of the board of directors, and serves on their Executive, Strategic Issues, and Capital Campaign Committees and chairs the External Affairs Committee. As a volunteer for The Catherine Cook School, Ashley is a trustee and is a co-chair of the Nominating Committee. As a director for The Duchossois Group, Inc., she serves on the Compensation, Nominating, and Shareholder Committees.

Ashley is in the 2018 class of Leadership Greater Chicago and is a member of the Economic Club of Chicago. Additionally, she is a member of the Executive Committee for The Duchossois Family Council.

Ashley lives in Chicago with her husband, Michael, and their two sons.



## Jill Kanin-Lovers

United States

Director, Homeownership Preservation Foundation; former Director, Dot Foods, Heidrick & Struggles, First Advantage Corp, Bearing Point and Alpharma, Inc.; WCD Member

Jill Kanin-Lovers is an experienced board member with deep expertise in executive compensation and corporate governance. With board related experience that has spanned nearly 20 years, Jill has served on the boards of Alpharma, BearingPoint, Dot Foods, First Advantage, and Heidrick & Struggles. She chaired the Compensation Committee at all five.

Jill also served on four Nominating & Governance Committees plus the Audit Committee at Heidrick. She has chaired five CEO Succession/Search Committees. Jill was on the board of the Homeownership Preservation Foundation, an independent nonprofit dedicated to helping distressed homeowners avoid foreclosure, and chaired the advisory board for Catalyst, an organization focused on the advancement of women in business. Jill currently co-chairs the WomenCorporateDirectors (WCD) Visionary Awards Committee and is a founding board member of the Cove Island Wildlife Sanctuary.

Jill has taught classes in executive compensation as well as business ethics and corporate governance in executive education programs at Rutgers University. *Directors & Boards* magazine featured Jill as one of the “*Directors to Watch 2011.*” In 2012, Jill served on the NACD 2012 Blue Ribbon Commission on Board Diversity and was also named in *Agenda’s* Top 100 List of Board Candidates with Pay-Setting Skills. Jill was named as one of the Top 50 HR leaders in the world by *HR World* magazine.





## Elaine King

United States

President, Family and Money Matters™; Author, *Family and Money Matters: Life Lessons for the New Generation*

Recognized as 2017 *People Magazine's 25 Most Powerful Women*, Elaine is a Family Business Advisor™ and a Certified Financial Planner™ professional who is considered an expert in international family financial planning and ambassador for the CFP Board of Standards. Founder of Family and Money Matters™ whose mission is to empower the family's human & financial capital to make money a positive force.

She has lived in Austria, Canada, Japan, Mexico, Peru and throughout the United States working with over 1,200 families creating actionable strategies focused on wealth planning, financial education, multigenerational succession, philanthropy and family governance. She has experience leading as partner, director and manager at Bessemer Trust \$100 billion AUM, Royal Bank of Scotland's Coutts Division, WE Family Offices and Citigroup.

Elaine is a Family & Money Expert, Bestselling author, Keynote Speaker and Social Catalyst, creator of P.E.F.F., an institutional financial education program helping thousands of families in Latin America. She is also a Florida Supreme Court Family Mediator, a Certified Coach from the University of Miami (ICF) and serves on the advisory board for the Family Firm Institute (FFI), Asociación de Empresas Familiares (AEF), The Estate Planning Council (EPC), Women in International Trade (OWIT) and VP Business Network International (BNI Elite Professionals).

Her studies include an MBA from Thunderbird, a BBA in International Business from St. Mary's University and a postgraduate at the Bowen Center for the Study of the Family in Georgetown. She is the author of 2 award winning books; "*Family and Money Matters – Rising Generation*" and "*La Familia y El Dinero – Hecho Facil*", she is often cited in global media outlets like *CNN*, *WSJ* and *Forbes*.



## **Christi Offutt**

United States

Chair, Offutt Family Enterprises;

CEO, RDO Equipment Co.;

Director, Bell State Bank & Trust;

WCD Member

Christi Offutt is the second generation chairman of RD Offutt Enterprise, a \$3B conglomerate that includes RDO Equipment, a world-wide agricultural and construction equipment business, which she runs as its CEO. RDO Company, a second corporate division, is the largest potato grower in the U.S., operating farms in eight states and one Canadian province. The family enterprise also includes a food manufacturing business and a real estate investment and development company.

Christi earned a law degree from Boston College and completed the Executive Advanced Management Program at Harvard University.





## Eve Tahmincioglu

United States

Executive Editor and Digital Director, *Directors & Boards* and *Private Company Director* magazines

Eve Tahmincioglu is executive editor and digital director of *Directors & Boards* and *Private Company Director* magazines, and the digital director for *Family Business* magazine. She's a SABEW award-winning journalist, most recently covering business for NBCNews.com and Today.com; and she was a writer/editor/digital director for DiversityInc. and Families & Work Institute. She's been a long-time contributor to the *New York Times* and *BusinessWeek*, and her stories have also appeared in *Kiplinger's*, *The Atlantic*, *Time*, *Knowledge@Wharton*, and *Harvard Business Review*.

She's the author of "*From the Sandbox to the Corner Office*"; producer of the CareerDiva.net blog – named one of the top 9 must read job blogs by CareerBuilder; and was named one of the top 10 business journalists on Twitter by CNN and CareerBuilder. She is also a mentor for The Oped Project. Follow Eve at @CareerDiva, and follow @DirectorsBoards, @PrivateCoDir, and @FamBizMagazine.



## Ma Cherry Trivedi

Myanmar and Singapore  
Founder and Managing Director,  
Ayuroma Advisors International;  
WCD Chapter Chair

Ma Cherry Trivedi is the founder and managing director of Ayuroma Advisors International, a Myanmar advisory, investment and asset management company focused on Myanmar family conglomerates and start-up development across multiple sectors. Ayuroma portfolio companies includes infrastructure, manufacturing industries, FMCG, entertainment and hospitality/real-estate.

Ma Cherry has more than 22 years' experience in corporate mergers & acquisition and operational restructuring of companies as well as multiple start-up developments in U.S. and Myanmar.

Since 2014, Ayuroma's team has successfully implemented multiple debt and equity financing placements in Myanmar for several companies including the largest IFC U.S. dollar debt placement in Myanmar in 2016 for an infrastructure project.

Ma Cherry is a passionate women development advocate and currently chairs the WomenCorporateDirectors Chapter in Myanmar.

Ma Cherry holds an MBA and a BA, from Illinois Institute of Technology, Chicago, Illinois, USA. She is fluent in English, Burmese and Hindi languages. She is a Myanmar born, U.S. citizen with a Singapore and Myanmar permanent residency permit.

She splits her time between Myanmar and Singapore where she resides with her husband and two children.



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# *Global Institute*

## *Keynote Bios*





## Sherry Barrat

United States

Lead Director, NextEra

Energy, Inc., Arthur J. Gallagher

& Co. and Prudential Insurance

Funds; WCD Member

Sherry Barrat is the lead director of NextEra Energy, Inc., which is the parent company of Florida Power & Light and NextEra Energy Resources, and is the largest generator of wind and solar power in North America. She also serves as a director of Arthur J. Gallagher & Co, the world's fourth largest insurance broker, and of the Prudential Insurance Funds, which oversees \$160 billion of client investments.

Sherry retired in 2012 as vice chairman of The Northern Trust Company, a global banking, asset manager and asset custodian headquartered in Chicago, Illinois, where she was also a member of the corporation's Management Committee. Sherry was president of Northern Trust's global Wealth Management business from 2006 – 2011, chairman and CEO of Northern Trust's Western U.S. Region from 1999 – 2005, and president of the Palm Beach Region from 1992 – 1998. Sherry joined Northern Trust in Miami, Florida in 1990. Her early career was spent at AmeriFirst Bank.

Sherry has been engaged in the non-profit sector in each of the communities in which she has lived: Miami, Palm Beach, Los Angeles and Chicago. Currently she is chairman of the Community Foundation of Palm Beach and Martin Counties, and she also serves on the board of the Kravis Center for the Performing Arts. Sherry and her husband, Tom, returned to Florida in 2013 and live on Singer Island. Sherry graduated from Barry University Summa cum Laude and is also a graduate of the CEO Perspectives Program at Northwestern University's Kellogg School of Business.



## Jim Robo

United States

Chairman and CEO, NextEra Energy, Inc.; Lead Director, J.B. Hunt Transport Services; Visionary Award Winner for Innovation in Shared Value

Jim Robo is chairman and CEO of NextEra Energy, Inc., a leading clean energy company. He was named president and CEO in July 2012 and became chairman of the board of directors in December 2013. Jim is chairman of the company's rate-regulated electric utility subsidiary, Florida Power & Light Company, as well as chairman and CEO of NextEra Energy Partners, LP, a growth-oriented limited partnership formed by NextEra Energy to acquire, manage and own contracted clean energy projects.

In December 2006, Jim was named president and chief operating officer of NextEra Energy. Prior to that, he had served as president of NextEra Energy Resources, LLC. He joined NextEra Energy as vice president of corporate development and strategy in March 2002.

Previously, Jim was president and CEO of a major division at GE Capital. He also served as chairman and CEO of GE Mexico and was a member of the GE corporate development team. Prior to joining GE, he was vice president of Strategic Planning Associates, a management consulting firm.

Jim received his Bachelor of Arts degree summa cum laude from Harvard College in 1984 and his MBA in 1988 from Harvard Business School, where he was a Baker Scholar. He is a director of J.B. Hunt Transport Services, Inc., one of the largest transportation logistics companies in North America, and he has served as lead independent director since 2012.

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*Global Institute*  
*Speaker Bios*





## **Undraa Agvaanluvsan, Ph.D.**

Mongolia

Member of Parliament of  
Mongolia; Chairman, Strategy  
Academy; WCD Chapter Chair

Dr. Undraa Agvaanluvsan is a member of Parliament in Mongolia. She has served on several corporate and non-profit boards including the Mitchell Foundation, Strategy Academy, and the Rio Tinto Mongolia advisory board.

Formerly, she was an ambassador-at-large on nuclear energy issues at the Ministry of Foreign Affairs of Mongolia. She also served as an advisor to the Minister of Energy and Mineral Resources of Mongolia.

Having completed her university studies in theoretical physics in Mongolia and Italy, and a Ph.D. in physics at North Carolina State University, USA. Undraa was a visiting professor at Stanford University, Palo Alto, California. She is an Asia-21 fellow of Asia Society and President-emerita of MASA (Mongolian US Alumni Association).



## Anu Aiyengar

United States

Head of Mergers & Acquisitions,

North America Investment

Banking, JPMorgan Chase & Co.;

WCD Member

Anu Aiyengar is the head of J.P. Morgan's North American Mergers & Acquisitions Group responsible for the marketing and execution of advisory assignments in North America. Since 1999, she has advised both domestic and international clients on over \$500 billion worth of transactions including mergers, acquisitions, divestitures/separations, leveraged buyouts, proxy contests, unsolicited transactions and special committee assignments. Anu also serves on J.P. Morgan's fairness and valuation committee.

As the co-chair of the Investment Bank's women network (CIBWN), Anu is involved with several initiatives across J.P. Morgan (JWIB, VPWN, Winning Women, Launching Leaders, JumpStart, Early Advantage) and Wall Street (FWA, NoW, WBC, Catalyst) to recruit, mentor and develop women. She is also involved with Asia Society, World Music Institute and Pratham.

Anu is a panelist and speaker at several events including WomenCorporateDirectors, Women's Private Equity Summit, The Asian Women in Business, and the South Asian Bar Association Leadership Awards. She is also a guest lecturer at Harvard Business School, and Chicago Booth; as well as a speaker at several women's businesses conferences across financial organizations, law firms and business schools. Anu is frequently quoted in the financial press and media and most recently appeared on *TheStreet's* new series "Alpha Rising" and as "Deal Doyenne of Wall Street" in latest issue of *The Brunswick Review*.

Anu lives in New York City with her husband. She holds a BA in economics from Smith College and a MBA from Vanderbilt University.





## Jo Ann Barefoot

United States  
CEO, Barefoot Innovation  
Group; Co-founder,  
Hummingbird Regtech

Jo Ann is CEO of Barefoot Innovation Group, host of the podcast show Barefoot Innovation, and co-founder of Hummingbird Regtech, a startup focused on AML. A noted advocate of “regulation innovation,” Jo Ann is senior fellow emerita at the Harvard Kennedy School Center for Business & Government, and is writing a book on financial innovation and regulation.

She has been deputy comptroller of the currency, partner at KPMG, co-chairman of Treliant Risk Advisors, and staff member at the U.S. Senate Banking Committee. She's an angel investor, serves on the board of Oportun, and advises financial companies and governments worldwide. She serves on the fintech advisory committee for FINRA; has served on the CFPB's Consumer Advisory Board; and chairs the boards of the Center for Financial Services Innovation and FinRegLab.

Jo Ann has published nearly 200 articles and is a popular keynote speaker, addressing thousands of people annually throughout the world. [www.jsbarefoot.com](http://www.jsbarefoot.com).



## Mosun Belo-Olusoga

Nigeria

Director, Premium Pensions Limited; Chairman, Access Bank PLC; WCD Chapter Chair

Mosun Belo-Olusoga is a notable leader in the Nigerian Financial Services Industry and internationally recognized as a Credit and Risk Management specialist. She currently serves as the chairman of Access Bank PLC, pro-chancellor and chairman of council, Olabisi Onabanjo University and also sits as a non-executive director on several other boards including Premium Pensions Limited where she serves as the independent director. She is currently the only African serving on the board of Global Banking Alliance for Women and is the pioneer co-chair of WomenCorporateDirectors, Nigerian Chapter. She has served as the chairman of ELAN, non-executive director of asset and resources management, Magnum Trust Bank and acting managing director/CEO of Trust Bank for Africa to name a few. A very active entrepreneur, she also works as the principal consultant of The KRC Limited – a boutique training company serving the financial services industry in Africa.

Her career started with then Messrs Coopers & Lybrand (Chartered Accountants) in 1980 from where she moved to Continental Merchant Bank Limited in 1986. In 1990, she joined the pioneer team to set up Guaranty Trust Bank and worked there for many years deepening her experience as head of several departments such as Investment Bank, Corporate Bank, Commercial Bank and Transaction Services and Risk Management Groups. She retired from GTBank as executive director, south west division in 2006.

Mosun has a keen mind and engages in active study from renowned universities all over the world. She graduated from the University of Ibadan with a Second Class Upper in Economics in 1979; she became a chartered accountant in 1983 finishing as the best qualifying accountant in her set and also winning the SWAN (Society of Women Accountants of Nigeria) award. She became a fellow of the Institute of Chartered Accountants in 1993 and is also an honorary member of the Chartered Institute of Bankers. To date, Mosun is constantly learning and is an alumnus of the Harvard Business School, Kellogg School of Management, The Wharton School, Chicago Booth, Columbia Business School all in the USA and IMD in Switzerland and INSEAD in France and Singapore.





## Rhonda L. Brauer

United States  
Director of Corporate  
Engagement, New York City  
Office of the Comptroller; former  
Corporate Governance Officer  
and Secretary, The New York  
Times Company

Rhonda Brauer is director of corporate engagement for the Bureau of Asset Management in the Office of New York City Comptroller Scott M. Stringer. The comptroller serves as investment advisor, custodian and a trustee to the New York City Pension Funds, which have more than \$180 billion in assets and a long history of active ownership on issues of corporate governance and sustainability.

Rhonda is responsible for developing and overseeing implementation of strategic priorities for the Corporate Governance and Responsible Investment team, including engaging portfolio companies and strategically building investor relationships and support. She is spearheading outreach to boards of directors at the City Pension Funds' portfolio companies, with an emphasis on improving board quality and diversity in order to create long-term sustainable growth for the pension funds. Recent initiatives include spearheading the Boardroom Accountability Project 2.0 launched in September 2017.

Rhonda is a securities attorney and corporate governance expert with extensive experience working with both boards of directors and investors on a wide range of issues. Prior to joining the Comptroller's Office, she advised company management and directors on governance and share owner engagement issues, both as secretary & corporate governance officer for The New York Times Company and as senior managing director for corporate governance at Georgeson, a leading proxy solicitation firm. She was also a senior fellow at The Conference Board's Governance Center, and is a member of the Council of Institutional Investors and the Society for Corporate Governance (formerly the Society of Corporate Secretaries & Governance Professionals).



## Marina Brogi

Italy

Director, Salini Impregilo and Banco Desio e della Brianza; Full Professor of International Banking and Capital Markets, Sapienza University; WCD Family Business Co-chair, WCD Chapter Chair and Advisory Board Member

Marina Brogi is full professor of international banking and capital markets and deputy dean at the Faculty of Economics, La Sapienza University, Rome (Italy) where she has been involved in teaching and research since 1998. From 1988, she worked at Bocconi University, Milan, first as a research fellow and as of 1993, as a researcher.

Her main research interests are bank management, corporate governance, and capital markets. She has published numerous books and academic papers and she chairs the Scientific Committee of the Italian Financial Risk Managers association and is a member of the Scientific Committee for the Consob-Bocconi Conferences.

Complementary to her academic experience, Marina serves as an independent non-executive director on the boards of listed and unlisted companies, and she has been appointed by the Bank of Italy in the governance bodies in the liquidation of banks and other intermediaries subject to supervision. She currently serves on the boards of Salini-Impregilo, and Banco Desio e della Brianza and chairs the Remuneration and Nominating Committee of Salini-Impregilo. She also chairs the Supervisory Committees of Credito Cooperativo Fiorentino and Cape Natixis SGR in compulsory administrative liquidation.

She was appointed by the Labour Minister in the Work Group for monitoring the implementation of Law 120/2012, mandating a quota for the less represented gender on the boards of state-controlled companies, and has been invited to present her expert opinion in public hearings of the Labour Commission of the Italian Senate and the Finance Commission of the Italian Camera (Italy's lower house).

From January 2014 to June 2016 she served on the Securities and Markets Stakeholder Group of the European Securities and Markets Authority (ESMA).

She holds a degree in Economics from Bocconi University and earned an MBA at London Business School via the 1988 International Exchange Programme.

She participates as an Economist on the main Italian television news programs (TG1, TG1 economia, Speciale TG1, TG7, Class- CNBC, Sky) and on the radio (Radio 1 and Radio 24). She has published numerous articles in the press (Il Sole 24 Ore, CorrierEconomia, Finanza e Mercati, Libero Mercato, Bloomberg).





## Phyllis Campbell

United States

Chairman, Pacific Northwest,  
JPMorgan Chase & Co.; Lead Director,  
Alaska Air Group, Inc.; WCD Chapter  
Chair, WCD Advisory Board Member  
and Asia Pacific Chair

Phyllis Campbell is the chairman of the Pacific Northwest for JPMorgan Chase & Co. She is the firm's senior executive in Washington, Oregon, and Idaho across businesses, representing JPMorgan Chase & Co. at the most senior level to clients.

Previously, Phyllis served as the president/CEO of The Seattle Foundation, the largest community foundation in Washington. During her tenure, the Foundation doubled in charitable assets, to \$600 million. Prior to that, Phyllis was the president/CEO of U.S. Bank of Washington for over six years. Under her leadership, the bank doubled in size, through customer-focused growth initiatives and acquisitions.

Phyllis has a proven track record of board service, both in the for profit and not-for-profit sectors. She is an independent director for Alaska Air Group, a NYSE listed company. She served on the Nordstrom board of directors from 2005-2016 and chaired the Audit Committee for seven years. She currently serves on the diversity advisory board of Toyota. Phyllis is on the nonprofit boards of PATH, the U.S.-Japan Council, and the advisory board of Women Corporate Directors (WCD), among others. She is a member of the NACD Governance National Advisory Council. She is a frequently requested speaker on governance, audit and risk-related topics and has spoken at a number of global conferences.

Her awards have included the following: In 2016, she was recognized as the First Citizen of Seattle/King County. In 2015, she was awarded the Lifetime Achievement Award by *Seattle Business Magazine* and the Rev. Dr. Martin Luther King Jr. Vision from the Mountaintop Award. She also was the Pinnacle Award recipient of the 2015 Outstanding 50 Asian Americans in Business Awards. In 2014, she was recognized by the National Association of Corporate Directors (NACD) as a Top 100 Director, as chosen by a committee of her peers and The Ascend/Deloitte Inspirational Award. She was the inaugural NACD Director of the Year Award from the Pacific Northwest Chapter, Top Women in Finance Award from *Women of Color Magazine* in 2010 and Woman Who Makes a Difference Award from the International Women's Forum. She was also awarded the 36th Regents' Distinguished Alumnus Award from Washington State University.

Phyllis holds an MBA from the University of Washington's Executive MBA Program, a B.A. in Business Administration from Washington State University, and is a graduate of the Pacific Coast Banking School at the University of Washington, as well as Stanford University's Executive Management Program. Phyllis also holds honorary doctorates from Whitworth University and Gonzaga University.



## Tiffany Campion

United States  
Senior Attorney, Latham &  
Watkins, LLP

Tiffany Fobes Campion is a senior attorney in the Chicago office of Latham & Watkins, where she specializes in takeover defense and shareholder activism matters. She is a key member of the firm's Activism Practice, a central resource for clients and Latham lawyers dealing with activist investors.

Tiffany works extensively with management and directors of public corporations on takeover defense planning, shareholder activism, and related corporate governance matters.

To prepare clients for activism or hostile offers, she educates on the investor market, recommends and facilitates enhancements to takeover defenses, and monitors shareholder profiles. When activist investors surface, she develops engagement strategies, evaluates potential courses of action, and, as needed, negotiates settlement agreements.

Tiffany regularly advises clients dealing with some of the nation's most prolific activist investors, including: Atlantic Investment Management, Barington Companies Investors, Becker Drapkin Management, Carl Icahn, Casablanca Capital, Clinton Group, Engaged Capital, GAMCO Asset Management, Harbinger Capital Partners, JANA Partners, Land & Building Investment Management, Lonestar Value, Pershing Square, NS Advisors LLC, Potomac Capital, Raging Capital, Stadium Capital, Starboard Value, Third Point, and ValueAct Capital, among others.





## Rick Chavez

United States

Partner, Oliver Wyman

Rick is an innovator with two decades' experience at the forefront of the digital revolution. His experience spans a wide range of organizations – from pure start-up ventures through to \$80b global corporations – as senior executive, advisor and board member.

Some of his current clients are potential disruptors grappling with rapid growth; others are incumbents mounting their own defensive, transformational initiatives to ward off threats from disruptors. Over the last ~25 years he has guided growth and innovation strategies and programs at companies that include Adobe, American Express, D&B, Fox Home Entertainment, Kinko's (now part of FedEx), Microsoft, University of Michigan, WalMart, and Yahoo! He collaborates with Geoffrey Moore and his work has been the basis of case studies in Geoffrey's most recent books on innovation, *Escape Velocity* and *Zone to Win: Organizing to compete in an age of disruption*.

Rick's most recent operating role was with Microsoft, where he served as chief solutions officer for Microsoft Advertising and Consumer Monetization, general manager of marketing solutions, and founder of Microsoft's Solution Studio415. He built and led an inter-discipline team of designers, analysts, consumer researchers, and software wizards to co-innovate marketing solutions with global corporations, drawing from Microsoft's portfolio of consumer, internet, and enterprise assets.

He worked with senior leadership and the CEO on growth initiatives at the intersection of cloud computing, sophisticated analytics, and business model innovation. He authored unique points of view and was a frequent keynote speaker on a wide range of publications and events, including AdWeek, Ad:Tech, ARF Re:Think, ProXXima, and Cannes Lions.

Prior to Microsoft, Rick was a managing director with TCG Advisors, a boutique strategy and transformation firm based in Silicon Valley and founded by Geoffrey Moore. He served as interim GM with Adobe where he helped catalyze Adobe's move into the customer experience management category. He served as interim executive for LOBBY7 (CEO) and vice president, corporate development for Brix Networks. He co-founded Viant Corporation where he worked on all aspects of getting the company and its brand established as a leader in the digital services sector, from startup through launch and successful IPO. Rick launched the first digital strategy offering in the management consulting sector while with CSC Index; he served on the management team of Cambridge Technology Partners; and he was president of Marble Associates, an early internet software pioneer.



## Gia Colosi

United States

Global Head of HR Operations,  
Airbnb

Gia Colosi, head of human resources operations at Airbnb, has spent over 20 years in the HR field specializing in operations and benefits. Airbnb is a community where guests can find adventures nearby or in faraway places and access unique homes, experiences, and places around the world. Gia has also been active as an Airbnb host since March 2010. Prior to Airbnb, she has gained experience at several other companies, including eMeter Corporation, Oracle Corporation, and Intel Corporation, where she began her career and worked for 12 years.

Gia resides in San Francisco, California where she enjoys and is actively involved in philanthropic initiatives. She has fulfilled a three-year term as treasurer of the Symphonix League, one of the San Francisco Symphony's professional associations in addition to serving a two-year term as president of Spinsters of San Francisco, which sponsors and raises funds for one San Francisco charity each year. Gia is also the proud owner of an 11-pound long-haired Chihuahua mix named Mango and in her spare time, you will find her at jazz or hip hop dance class.





## Tanuja Dehne

United States

Director, Advanced Disposal Services, Inc. and Granite Point Mortgage Trust Inc.; WCD Member

Tanuja Dehne is a public company director and former C-level executive of NRG Energy, Inc., a Fortune 250 power company. Tanuja brings perspective and experience from her cross-discipline roles to the C-suite and board room. She is a purpose-driven leader, cultivator of talent, and proven strategist. She is an award winning corporate attorney, human resources professional, and community volunteer who thrives when making a positive difference in the lives of others.

Tanuja is a member of the board of directors of publicly traded Granite Point Mortgage Trust Inc. where she serves as the chair of the Nominating and Corporate Governance Committee, and Advanced Disposal Services where she serves as the chair of the Compensation Committee. Tanuja also served on the board of directors of Silver Bay Realty Trust Corp. from 2012-2017. She is a senior advisor on corporate governance matters for The B Team, an NGO focused on mobilizing global leaders to drive a better way of doing business for the well-being of people and the planet. Tanuja is an active member of her community, serving on the boards of the Geraldine R. Dodge Foundation, HomeFront of New Jersey, and Sustainable Jersey, and as board vice president of Young Audiences New Jersey and Eastern Pennsylvania.

Tanuja is a frequent speaker on topics including leadership, corporate governance, climate action and the intersection of the law and human resources. In 2017, she authored an article on board culture and composition in *The Legal Intelligencer* entitled "Creating Long-Term Value by Changing the Supply and Demand," and co-authored an article entitled "CEO Succession and Crisis Management" in *The Review of Securities & Commodities Regulation*. Tanuja was recognized in 2017 as a "Director to Watch" by *Directors & Boards* and is an NACD Board Leadership Fellow. She was recently featured in "Women on the Move: Navigating to the Boardroom" in the **2017 Women in Leadership Report** published by The Forum of Executive Women.

Tanuja earned her undergraduate degree from Lafayette College, her Master's degree in Political Science from the University of Pennsylvania, and her Juris Doctor degree with honors from Syracuse University College of Law. Tanuja is also a 200HR RYT certified yoga instructor.



## Ceree Eberly

United States

Director, Qualfon Corporation and Gartner, LLC; former chief people officer and Senior Vice President, The Coca-Cola Company; WCD Member

Ceree Eberly is a global business executive with more than 30 years of experience creating brand and shareholder value. She currently serves on the board of Qualfon Corporation, a global provider of business process outsourcing to companies such as Google, Amazon, Uber and T-Mobile. She serves also as board chair of the Global Chief Human Resources Officer (CHRO) Board of Gartner, LLC (formerly CEB).

Ceree's global experience includes 28 years with The Coca-Cola Company [NYSE: KO], providing a total portfolio of beverages to consumers across 207 countries with \$42 billion in annual sales. She retired in March 2018 after more than 28 years with the company and eight years as chief people officer.

As chief people officer, Ceree led a global organization responsible for developing and transforming approximately 150,000 Coca-Cola employees across more than 200 countries into a competitive advantage, transforming the quality of the Company's workplace into a global differentiator. She also partnered extensively with Coca-Cola's Board of Directors, providing leadership in the areas of executive compensation, talent management, leadership succession, diversity, human/workplace rights, risk mitigation, as well as stakeholder engagement with institutional investors. Her tenure as chief people officer at Coca-Cola was defined by world class leadership in the areas of global talent management and succession, performance management, diversity and focus on women in leadership, millennial talent, and transforming the workforce to address business challenges/operating model changes for future growth. She was a core member of the senior operating leadership of the Company, responsible for directing the Company's long-term vision and strategy and operational initiatives. She held operational leadership across developing and developed markets, as well as international assignments in Latin America and Europe.

Ceree served as chair of the Board of Trustees for Oglethorpe University for three years and trustee for seven years; board member for AACSB International Business Practices Council, the global accrediting body for business schools worldwide; past board member of various nonprofits including Habitat for Humanity, Ronald McDonald House Charities and Skyland Trail. Ceree is a member of Women Corporate Directors global organization; International Women's Forum; past member of Human Resources Global Leadership organizations such as HR Policy Association and governing board member, Health Care Transformation Alliance; Peer Roundtable. She continues to serve as ongoing mentor to female leaders and has had a number of reverse millennial mentors.

Ceree has a Bachelor of Arts degree from the University of Tennessee, graduating with high honors. She lives in Atlanta, Georgia, where she enjoys volunteering, swimming, and photography.





## Richard Florida

United States

Author, *The New Urban Crisis*;  
Director, Martin Prosperity  
Institute, University of Toronto's  
Rotman School of Management

Richard Florida is one of the world's leading urbanists.

He is a researcher and professor, serving as university professor and director of cities at the Martin Prosperity Institute at the University of Toronto, a distinguished fellow at New York University's Schack Institute of Real Estate, and a visiting fellow at Florida International University.

He is a writer and journalist, having penned several global best sellers, including the award winning *The Rise of the Creative Class* and his most recent book, *The New Urban Crisis* published in April 2017. He serves as senior editor for *The Atlantic*, where he co-founded and serves as editor-at-large for CityLab.

He is an entrepreneur, as founder of the Creative Class Group which works closely with companies and governments worldwide.

A 2013 MIT study named him the world's most influential thought leader. And *TIME* magazine recognized his Twitter feed as one of the 140 most influential in the world.

He previously taught at Carnegie Mellon, Ohio State University, and George Mason University, and has been a visiting professor at Harvard and MIT and Visiting Fellow at the Brookings Institution.

He earned his Bachelor's degree from Rutgers College and his Ph.D. from Columbia University.



## Cynthia Fornelli

United States

Executive Director, Center for  
Audit Quality (CAQ)

Cindy Fornelli is the executive director of the Center for Audit Quality (CAQ). The CAQ was founded to serve investors, public company auditors and the markets. Cindy is responsible for carrying out the mission and vision of the CAQ's Governing Board, which is comprised of CEOs from eight leading public company auditing firms and the American Institute of CPAs, as well as three independent members from outside the public company auditing profession.

Cindy serves on the advisory board of the Ira M. Millstein Center for Global Markets and Corporate Ownership, the advisory board of the John L. Weinberg Center for Corporate Governance at the University of Delaware, the Audit & Risk Oversight Committee Advisory Council of the National Association of Corporate Directors (NACD), the Disclosure and Transparency Committee of the International Corporate Governance Network, and the Markets Advisory Council of the Council of Institutional Investors. She previously served on the NACD's 2010 Blue Ribbon Commission on the Audit Committee and 2009 Blue Ribbon Commission on Risk Governance.

In 2017, Cindy was named for the ninth time to the *NACD Directorship* list of the 100 most influential people in corporate governance. Additionally, she has appeared for 11 consecutive years on *Accounting Today's* roster of the Top 100 Most Influential People.

Prior to becoming the CAQ's executive director, Cindy was the regulatory and conflicts management executive at Bank of America. In that role, she was responsible for managing enterprise-wide conflicts that potentially could arise from the bank's delivery of multiple products and services across several business divisions, particularly as these conflicts related to securities regulation. Cindy also had responsibility for coordinating enterprise regulatory relations with securities and banking regulators.

Before joining Bank of America, Cindy was deputy director of the Division of Investment Management of the U.S. Securities and Exchange Commission (SEC), where she was responsible for implementing SEC policy, rules, and regulations in the investment company and investment advisory industries.

Cindy is a graduate of Purdue University and received her JD at The George Washington University. A former securities lawyer, she is a member of the District of Columbia Bar and the American Bar Association.





## **Kathy Hannan, Ph.D.**

United States

Former National Managing Partner, Vice Chair and Global Lead Partner, KPMG LLP; National President and Chair, Girl Scouts of the USA; WCD Member

Kathy Hannan is a senior C-Suite executive, corporate advisor, board director and strategist with 30+ years of experience leading critical firm management roles and high priority initiatives, based upon her proven subject matter expertise, business acumen and thought leadership. She has the vision and expertise to manage large, complex business units with full P&L accountability. She has served as a global lead partner for Fortune 50 global industrial manufacturing businesses with responsibility for all global tax and consulting matters, as well as the resource allocation to provide high-level client service. Kathy recognizes the economic and cultural trends that will affect future operations for businesses, boards or associations.

Her executive leadership roles began with her appointment to KPMG's Management Committee as vice-chairman of human resources where she was responsible for the 22,000+ North American workforce and a \$250M operating budget. In this role she also served on the U.S. Operations, Pension, Independence and Global HR Steering Committees. Currently, Kathy is the senior advisor to the Board Leadership Center and National Leader for Total Impact Strategy – the Role of Corporations in Society, a partnership with Harvard Business School. Earlier, Kathy was a National Managing Partner providing strategic direction to leverage an inclusion and engaged culture as a competitive advantage. She also served on the board of trustees of The KPMG Foundation for two four-year terms.

Her leadership roles in the tax practice culminated with her appointment as managing partner tax services Midwest region responsible for the P&L, risk management, sales and marketing and overall operations across 16 states with ≈\$200M revenue. Kathy directed partners and professionals providing corporate, individual, state, local, international, and expatriate tax services, as well as M&A and economic valuation services. Following a period of intense regulatory and industry scrutiny, Kathy's leadership and change management orientation led to her appointment to comprehensively rebuild select functional disciplines that strengthened the tax practice going forward.

Kathy has been actively involved in national and local professional organizations throughout her career. In recognition of her professional expertise and leadership, she has been honored to receive numerous awards. She earned a Ph.D. in Leadership Studies from Benedictine University and a BA from Loras College. She is also a graduate of the Chicago Management Institute at the University of Chicago, Booth School of Business, the Institute of Comparative Political & Economic Systems at Georgetown University.



## Fatima Al Jaber

United Arab Emirates  
Director, Al Jaber Group;  
Chairperson, Al Bashayer  
Investment Company PJSC and  
UAE Businesswomen's Council;  
WCD Chapter Chair

Fatima Al Jaber is a prominent leader in the GCC area construction industry and is currently a member of the board of directors of the Al Jaber Group and former group chief operating officer for the years (2007 – 2014). Prior to this, Fatima worked with the Abu Dhabi Government in various technical and managerial positions, including her pivotal role as assistant undersecretary for projects & technical services at Abu Dhabi Public Works Department and later at Abu Dhabi Municipality.

In 2010, Fatima became the first Emirati woman to be elected to the board of directors of the Abu Dhabi Chamber of Commerce and Industry (2010-2014). Fatima was a founding member and the chairperson of the Abu Dhabi Businesswomen's Council (2010 -2014) and was elected as the chairperson of the United Arab Emirates Businesswomen's Council for the term (2011 to 2014).

She has been twice acknowledged by *Forbes Arabia* as an Arab career woman of note. In 2014, she was acknowledged by *Forbes International* as No.94 in *The World "100" Most Powerful Women* list. In 2015, she was ranked #4 by *Forbes Middle East 100 Most Powerful Women* in the private sector. Most recently she was ranked #4 by *Forbes Middle East 100 Most Powerful Arab Businesswomen*. Fatima has won many awards and accolades from distinguished sources such as *L'Official Middle East Magazine*, and at the Arabian World Construction Summit, Amcham, all lauding her as one of Arabia's premier businesswomen.

She was named by *Arabian Business* as the fifth *Most Powerful Arab Women for 2013*. In February 2013, Fatima was awarded an Entrepreneurship award at the Gr8 Woman Awards.

Concerned with how women operate in the economic fields, Fatima founded Al Bashayer Investment Company, as a wealth management service provider for female investors and acts as the chairman of this company.

Fatima continues to play an active role in the business and corporate life through her various positions & roles in private and public companies.

She graduated from the United Arab Emirates University with a Bachelor of Engineering in Architectural Engineering. She is also a proud mother of five children.





## Bill Jenks

United States

Director, Makinson Cowell Ltd.

Bill is head of the U.S. office of Makinson Cowell, a global investor relations consultancy that was acquired by KPMG's UK member firm in 2013. He has over 25 years' experience advising U.S., European and Asian clients on their relations with institutional fund managers and their positioning in the global capital markets. He presents regularly to company CEOs, CFOs and boards of directors the results of research on how the capital markets view the company's strategy, finances, operations, capital allocation, disclosure and quality of management.

Bill was founder and president of the New York-based international investor relations advisory business Broadgate Consultants in 1987 that in 2001 merged with Makinson Cowell. Previously, he had 13 years' experience on the corporate side with International Paper in a variety of assignments in M&A, strategic planning and international line management.

Bill received a Master of Business Administration in finance from New York University.



## Adriana Karaboutis

United States

Chief Information and Digital  
Officer, National Grid plc;  
Director, Advance Auto Parts and  
Perrigo Company plc

Adriana (Andi) Karaboutis is recognized for her success as an innovative technology executive and a business leader across a range of sectors that include industry giants, such as, National Grid, Biogen, Dell, Ford, and General Motors. She was appointed group chief information & digital officer for National Grid in August 2017. As a member of the company's Group Executive Committee, she is responsible for the development of an enterprise-wide digital strategy, delivery of information systems and services, digital security and risk, as well as overall security. Previously, as executive vice president for technology, business solutions, and corporate affairs at Biogen, Andi had a broad set of responsibilities that included information technology, digital health and data sciences, and corporate affairs.

Prior to joining Biogen in 2014, Andi was vice president and global chief information officer (CIO) of Dell, Inc. and previously spent more than 20 years at General Motors and Ford Motor Company in various international leadership positions including computer-integrated manufacturing, supply chain operations, and information technology.

Andi is also currently on the board of directors of Perrigo Company plc and Advance Auto Parts. Additionally, she has served as a board member of Blue Cross Blue Shield of Massachusetts; president of the Michigan Council of Women in Technology (MCWT); a board member of the Manufacturing Executive Leadership; and on the Babson College advisory board for the Center for Women's Entrepreneurial Leadership (CWEL).

Andi received a Bachelor of Science degree in Computer Science from Wayne State University in Detroit, and was a Merit Scholar. Additional education includes graduate courses at Wayne State and completing the accelerated Marketing Strategy Program at Fuqua School of Business (Duke University).





## Mari Kooi

United States

Former CEO and founder,  
Wolf Asset Management  
International LLC; Director,  
Hangar; WCD Member

Mari Kooi is the retired (2015) CEO/CIO and founder of Wolf Asset Management International LLC, the principal company of the Wolf Group of Alternative Investment Companies. Wolf International managed over a billion in assets for institutional clients around the world. Products included fund of hedge funds and direct hedge funds.

Mari gained experience in all alternative markets during her 18 years at Cargill Incorporated. She held positions as a trader, trading manager, and president of Cargill Asset Management. Specifically, she has operating experience in commodities, transportation, money market derivatives, currencies, fixed income derivatives, equity derivatives, emerging country markets, distressed credit markets, distressed real estate, mortgage securities, and tax advantaged securities. Mari's career began in physical commodity trading. Beginning in 1984, Mari was one of the founding investment managers of Cargill's in-house hedge fund. This was later spun out as the Black River Fund.

While at Cargill, Mari also served on the committee responsible for financial risk management of Cargill's proprietary hedge fund. In addition to her investment responsibilities, Mari developed a number of innovative investment products during her tenure as president of Cargill Asset Management.

Mari founded and presided over the New Mexico Financial Services Task Force, a not-for-profit group, dedicated to improving New Mexico State's Financial Services Industry. She participated on the University of Minnesota Asset Management and Debt Advisory Committee. Several art organizations have benefited from Mari's governance including the Minnesota Museum of American Art, which twice named her Trustee of the Year. She is also active in the local Santa Fe Community as a former trustee of Site Santa Fe. Mari is currently a member of the board of trustees of The Santa Fe Institute. In 2010, the *Financial Times* Agenda Diversity 100 named her on their inaugural list of women and minorities in America qualified for Fortune 1000 boards. Mari currently serves on the board of Hangar, a Texas based company providing robotics-as-a-service for data acquisition.

Mari is also known as the author of the "Sopa Piranha" a market commentary, which reaches thousands of people quarterly in the hedge fund industry. Mari holds a Masters Degree in Finance from the University of Minnesota and has published widely on hedge fund investing. Mari enjoys travel and is an instrument rated private pilot.



## Dr. Anastassia Lauterbach

Germany

Technology Entrepreneur,  
Venture Partner; Director, Dun &  
Bradstreet Corp; Chair of Board,  
Censhare AG; WCD Member

Dr. Anastassia Lauterbach, has served as director of Dun & Bradstreet since 2013, and is member of the Nomination and Chairwoman of Technology & Innovation Committee. Anastassia served as SVP Europe at Qualcomm, a world leader in wireless technologies, from 2011 to 2013.

Previously, she served at Deutsche Telekom AG, an international telecommunication provider, as SVP business development and investments from 2010 to 2011. She was acting products and innovation officer from 2009 to 2010. During her time at Deutsche Telekom she additionally served as a member of the executive operating board. Prior to Deutsche Telekom she served as executive vice president, group strategy at T-Mobile International AG from 2006 to 2010, and prior to T-Mobile, she served from 1996 to 2006 in various operational and strategic roles at Daimler Chrysler Financial Services, McKinsey & Company and Munich Reinsurance Company.

She is the chief executive officer and founder of 1AU-Ventures and currently serves on advisory and supervisory boards of several U.S. and European based AI and cybersecurity companies and Investment Funds, e.g. Evolution Partners and Analytics Ventures. She trains boards in cybersecurity and cognitive/AI and robotics related technologies and their links to corporate governance. Anastassia serves at the Advisory Council Next Generation Board Leaders at Nasdaq.

She is leading author in "*Artificial Intelligence Imperative. A Roadmap for Businesses*". The book was published by Praeger in April 2018. Anastassia contributed to several chapters in the book on Artificial Intelligence and Law by American Bar Association, which will be published at the end of 2018.





## Pamela Lenehan

United States

President, Ridge Hill

Consulting; Director, American  
Superconductor Corp., Civitas  
Solutions, and Monotype Imaging  
Holdings; WCD Chapter Chair

Pamela F. Lenehan is president of Ridge Hill Consulting, a strategy consulting firm. Previously, she spent more than 20 years on Wall Street as a managing director in investment banking at Credit Suisse First Boston doing mergers and acquisitions and financings for technology companies. She was also an officer of Oak Industries until it was acquired by Corning, and CFO of a high-tech start-up.

Currently, Pam is on three public company boards of directors: Civitas Solutions (NYSE: CIVI), where she is the presiding director and a member of the Audit and Compensation Committees; Monotype Imaging (Nasdaq: TYPE), where she chairs the Compensation Committee and is a member of the Audit Committee; and American Superconductor (Nasdaq: AMSC) where she chairs the audit committee. She is also on the board of directors of The Center for Women & Enterprise where she chairs the nominating and governance committee.

Pam is co-chair of the Boston chapter of WomenCorporateDirectors Foundation, on the board of NACD's New England chapter and the advisory board of the American College of Corporate Directors. She has a BA in mathematical economics and MA in economics, both from Brown University.



## Monique Leroux

Canada

Chair of the Board of  
Investissement Québec; former  
President, Chair of the Board  
and Chief Executive Officer of  
Desjardins Group; WCD Member

Monique F. Leroux serves as the chair of the board of directors of Investissement Québec and chaired the Québec government's advisory council on the Economy and Innovation. She is also a member of the Canada-United States council for Advancement of Women Entrepreneurs and Business Leaders and the co-chair of the B7 Summit in Canada.

Monique is a fellow of the Institute of Corporate Directors (F.ICD) and an independent director of Bell (BCE), Couche-Tard (ATD), Michelin (ML) and S&P Global (SPGI). She also acts as strategic advisor at Fiera Capital, deputy chairman (Canada) of the Trilateral Commission and member of the board of directors of Lallemand, a privately-owned company with a presence in more than 40 countries. She will be inducted into the Canadian Business Hall of Fame in 2018.

She served as chair of the board, president and chief executive officer of Desjardins Group, the leading cooperative financial group in Canada, from March 2008 to April 2016. Under her leadership, Desjardins significantly grew its Canadian activities while ranking among the five strongest financial institutions in the world, according to Bloomberg. Prior to taking on this important role, Monique served as chief financial officer of Desjardins Group, senior vice-president at RBC, chief operating officer at Quebecor Inc., and partner at Ernst and Young (EY) in Canada.

From 2015 to 2017, Monique was also president of the International Co-operative Alliance (ICA), a global organization representing over 2.5 million enterprises and generating over \$3,000 billion in revenue in more than 100 countries.

Monique was co-chair of the B20 SME Cross-thematic Group (2017) and acted as chair of the High Level Contact Group of the European Association of Co-operative Banks (EACB). She also represented the Canadian business group at the B7 Summit in Berlin, and took part in the G7 Forum for Dialogue with Women as well as the G20 Leaders' Summit in Germany.

Monique has received a number of honours, including being named a member of the Order of Canada, an officer of the Ordre national du Québec and a Chevalier of the Légion d'Honneur (France). She is also a recipient of the Woodrow Wilson Award (United States) and a Lifetime Achievement Award from the Ordre des comptables professionnels agréés du Québec, as well as a fellow of the same order. In addition, she holds honorary doctorates from eight Canadian universities. She was recently made an "honorary citizen" of the city of Lévis in recognition of her exceptional economic and societal contribution.

Desjardins Group won the 2012 WCD Visionary Award for Leadership and Governance of a Private Company when Monique was chair of the board, president and chief executive officer.





## Melissa Lora

United States

Retiring President, Taco Bell International; Lead Director, KB Home; Director, MGIC Investment Corp.; WCD Member

Melissa Lora is a proven C-suite executive of Taco Bell Corp., a subsidiary of Yum! Brands, Inc. As the nation's leading Mexican-style quick service restaurant chain, Taco Bell serves 42 million customers each week in over 7,000 restaurants.

As President, Taco Bell International, Melissa focuses her vast experience in general management, finance, development, and franchise management, on dramatically expanding the brand's global footprint, a key strategic imperative for Yum! Brands, Inc. She has transformed the international business with record-breaking new restaurant growth in 2017 and put a strategy, structure, culture model in place to deliver the \$1 billion system sales goal by 2022.

Previously, as Taco Bell's global chief financial and development officer, Melissa worked to ensure strategies combined to grow the brand to \$8 billion system sales and created industry-leading margins.

Her strong focus on Taco Bell's economic model and franchise performance management brought the U.S. new unit opening pace to nearly 200 restaurants per year, a fifteen-year high.

Prior to her appointment as CFO, she served as vice president and general manager for the Northeast region from 1998 to 2000.

After joining Taco Bell in 1987, she held various positions in finance, accounting, and development.

Recently, Melissa announced her retirement from Taco Bell Corp., in the summer of 2018.

Melissa is the lead director on the board of directors of KB Home, a publicly traded homebuilder. She is a member of the Management & Development Committee, and in 2008, was made Chairwoman of the Audit and Compliance Committee. She recently became a director on the board of directors at MGIC Investment Corp. a leading private mortgage insurance corporation in the U.S.

Her passion for mentoring leaders is exemplified by her membership as an advisor to the dean at USC Marshall School of Business. She also became a trustee at the Art Center College of Design Board in 2015. Nominated for her leadership, drive and professionalism, Melissa was selected as one of *California's 2013 Most Powerful & Influential Women* by the National Diversity Council.

She has an MBA in finance from the University of Southern California and maintains a California Real Estate Broker's license. Melissa and her husband, Michael, reside in Orange County, California, with their two Golden Retrievers.



## Susan Lund, Ph.D.

United States  
Partner, McKinsey Global  
Institute

Susan Lund is a partner of McKinsey & Company and a leader of the McKinsey Global Institute. As a Ph.D. economist, her research focuses on labor and employment, globalization, and financial markets. Her most recent report, *Jobs lost, jobs gained: Workforce transitions in a time of automation*, assesses the impact of automation on the future of work and the workforce. Recent reports measured the size of the so-called “on-demand” or “sharing economy” workforce in the United States and Europe; examined the potential impact of AI and advanced analytics in talent management; and tracked how globalization is evolving in the digital era.

Susan has an active travel schedule discussing research findings with CEOs and other executives at global Fortune 500 companies and she is a frequent speaker at global conferences. She has authored numerous articles in leading business publications, including *Harvard Business Review*, *The Financial Times*, *The Wall Street Journal*, *The Washington Post*, and *Foreign Affairs*.

Susan is a board director of the National Association of Business Economists and a member of the Council on Foreign Relations Taskforce on the U.S. Workforce. She is a member of the Bretton Woods Committee and the Conference of Business Economists. She holds a Ph.D. in applied economics from Stanford University and a B.A. in economics from Northwestern University. She has lived and worked in Africa and Asia and currently resides in Washington, D.C.



## Margaret Peloso

United States

Partner, Environmental & Natural  
Resources, Vinson & Elkins

Margaret's areas of practice are environmental law and climate change. With respect to climate change, she handles a variety of matters, including advising on climate change risk management, with a particular emphasis on the changing regulatory environment, and climate change adaptation issues. Margaret works on a variety of complex environmental litigation matters, with a particular focus on issues related to expert witnesses and the use of scientific evidence in litigation. She also deals extensively with the notice and comment process on a wide range of federal environmental regulations.

Prior to joining Vinson & Elkins, Margaret completed her Ph.D. in environment at Duke University, where she wrote her doctoral dissertation on legal and policy issues associated with sea-level rise adaptation. Margaret has authored several articles on climate change and environmental law, and presented papers on a variety of climate change topics at academic and industry conferences, as well as before various federal agency groups exploring climate change adaptation.



## Ana Paula Pessoa

Brazil

Former Chief Financial Officer, Rio 2016 Olympic and Paralympic Games; Director, Crédit Suisse, News Corp. and Vinci; Member of the Consulting Board for TNC Brasil (The Nature Conservancy); Chair and Partner of Kunumi Technologies; WCD Member

Ana Paula Pessôa is presently a partner, investor and board chair of Kunumi AI, a leading artificial intelligence start-up in Brazil. She has been an independent board member and member of the Audit Committee of News Corporation, New York, since 2013, and an independent board member and member of the Strategy and Investment Committee of Vinci Group, Paris, since 2015. She is a member of the advisory board of The Nature Conservancy Brasil and of the Audit Committee for Fundação Roberto Marinho, Brazil, and Instituto Atlantico de Gobierno, Spain. In February, Credit Suisse Group AG nominated Ana Paula to a seat on its global board, the first Brazilian to hold that post.

In 2015, she was appointed CFO of the Organizing Committee of the Rio 2016 Olympic and Paralympic Games, a position she held until March 2017. In 2012, she opened the Brazil office of Brunswick Group, a global strategic communications company, where she was managing partner for over three years. In 2011, she founded BlackKey Venture Creation SA and from 2011 to 2015, she was an investor and chair of the board of Neemu Internet, a leader in search and recommendation technology for e-commerce, which was later sold to Brazil's largest retail software house, Linx SA. In 1993, she returned to Brazil to join Globo Organizations where she worked for 18 years, occupying various senior management positions in telecommunications, cable and satellite TV, print media, radio and newspapers. From 2001 to 2011, she was CFO and innovation director of Infoglobo, the largest newspaper group in South America. She worked for the United Nations Development Programme in New York and in Benin from 1988 to 1990. From 1992 to 1993, she was engaged as a teaching and research assistant for Stanford University in Italy.

She holds a Bachelor's degree in Economics and International Relations, as well as a Master's degree in Development Economics, both from Stanford University. She is a Brazilian citizen, is married and is the mother of two teenagers.





## Nancy Pfund

United States

Founder and Managing Partner, DBL Partners; Director, Farmers Business Network, The Daily Muse, Inc., Advanced Microgrid Solutions, Off-Grid Electric, PowerGenix Corp., and Primus Power; WCD Chapter Chair

Nancy E. Pfund is founder and managing partner of DBL Partners, a venture capital firm whose goal is to combine top-tier financial returns with meaningful social, economic and environmental returns in the regions and sectors in which it invests. As a leading player in impact investing, DBL has helped to reveal the power of venture capital to promote social change and environmental improvement, and Nancy writes and speaks frequently on the field of impact investing.

Nancy sponsors or sits on the board of directors of several companies, including; Farmer's Business Network, The Muse, Advanced Microgrid Solutions, Off-Grid Electric, Primus Power, and, prior to their public offerings, Tesla Motors and Pandora. She also served on the board of SolarCity, from 2008 until its acquisition by Tesla in December 2016.

Nancy was featured #17 in the *2014 Fortune Inaugural World's Top 25 Eco-Innovators*; and appeared on *Fast Company's 2016 List of Most Creative People in Business*. She serves on the advisory council of the Bill Lane Center for the American West at Stanford University; and is also a member of the board of trustees of the National Geographic Society; the UC Davis Center for Energy Efficiency; and co-chairs the Yale School of Management Program on Entrepreneurship. She has been a lecturer in management at the Stanford Graduate School of Business and the Yale School of Management; and is a C3E Ambassador to the U.S. Clean Energy Education and Empowerment Program, led by the U.S. Department of Energy. She is also a founding officer and director of ABC2, a foundation aimed at accelerating a cure for brain cancer.

Nancy received her BA and MA in anthropology from Stanford University, and her MBA from the Yale School of Management.



## Melanie Richards

United Kingdom  
Deputy Chair and Board  
Member, KPMG; WCD Member

Melanie joined KPMG in 2000 to develop the Debt Advisory practice and has more than 30 years of banking experience in bank lending, debt restructuring and capital markets' instruments. She is also experienced in the origination and execution of a full range of debt capital markets' products. The debt advisory team has advised on almost 60 billion euros of transactions in the last couple of years with Melanie leading the advice for a number of publicly listed and private companies.

Melanie was appointed to the KPMG UK Board in 2012 and became vice chair in October 2014. Following a leadership transition in 2017, Melanie assumed the role of deputy chair and now works with the chairman and board in setting KPMG's strategic direction and determining major policy positions.

As deputy chair, Melanie oversees the stewardship of KPMG and brings the voice of the client to the heart of KPMG's strategic decisions. She leads KPMG's vice-chairs who represent KPMG's external voice in the market and works alongside our highest-profile clients and key stakeholders, including regulators, industry bodies and the media.

Melanie is a passionate champion of diversity and is a recognized voice on the issue of gender equality. She is a founding member of the 30% Club Steering Committee, a pioneering campaign focused on increasing female representation in FTSE Boards and Leadership.

In September 2017, Melanie was named #1 in the FT's Female Champion of Women in Business list. During June of 2016, Oxford Brookes University awarded Melanie an Honorary Doctorate in Business Administration for her many achievements in business and her active promotion of gender equality. In 2014, she joined the Harvard Women's Leadership Board.

Melanie is vice chair of The Eve Appeal, which funds research into developing effective prediction and detection of gynecological cancers and is a governor of Eastbourne College.



## **Kimberly Ross**

United States

Director, The Chubb

Corporation, Nestle and PQ

Corporation; former CFO, Baker

Hughes Incorporated

Until recently Kimberly Ross served as the senior vice president and chief financial officer of Baker Hughes Incorporated, a supplier of oilfield services which was merged with GE Oil and Gas in 2017.

Prior to joining Baker Hughes Incorporated, Kim served as the executive vice president and chief financial officer of Avon Products Incorporated, a manufacturer of beauty products, from 2011 to 2014. Prior to joining Avon Products, Kim was executive vice president and the chief financial officer of Royal Ahold N.V., a Dutch based food retailer. Kim also spent seven years at Joseph E. Seagram and Sons in various audit and treasury roles.

Kim has spent a number of years living and working in Latin America and Europe. Kim serves on the board of directors and the Audit Committee of Chubb Limited, Nestle and PQ Corporation where she chairs the Audit Committee. Kim has extensive international and financial transaction experience with multinational corporations.



## Meredith Sumpter

United States

Head of Research Strategy and  
Operations, Eurasia Group

Meredith Sumpter has more than 15 years of experience in policy, analysis, business, and management. She leads Eurasia Group's research management, strategy, and operations, in addition to her global advisory work with an emphasis on the U.S., China, and Asia. Meredith is a leading strategic thinker on global politics and foreign policy, regularly speaking at conferences and to the media. Her experience is steeped in both politics and strategy, spanning multiple regions and sectors including ICT, media and public relations, fast-moving consumer goods, healthcare, banking and finance, and commodities.

Meredith joined Eurasia Group after leading strategic advisory for Fortune 500 clients across Asia, including in Indonesia, India, and China. Prior to that, she served as a diplomat, including in Beijing, where she advised two U.S. ambassadors and analyzed politics, economics, and security issues for the policy community. She has held positions at the Asia Foundation and the International Crisis Group, as well as in the U.S. Senate. She started her career working among business executives and engineers at a Fortune 100 multinational company, where she helped expand the company's product base worldwide. Meredith speaks Mandarin Chinese and is an honors graduate of both the London School of Economics and Political Science (master of science degree) and the University of Washington in Seattle (double bachelor's degree).

She hails from the Pacific Northwest and, along with her husband Ryan, enjoys a rich life parenting four children.





## Barbara Tanabe

United States  
Director, Bank of Hawaii; WCD  
Chapter Chair

Barbara J. Tanabe is the owner of Ho'ākea Communications, a public affairs company established in 2001. Previously, she was president and CEO of Hill & Knowlton Hawaii.

She has served on more than a dozen boards of public, private, and not-for-profit organizations. She is currently a director of the Bank of Hawaii, a member of its Compensation Committee and chair of the board committee on trust services. Tanabe established the Hawaii chapter of WomenCorporateDirectors in 2015 and serves as its chair. She is the founding chair and board member of the Hawaii Institute for Public Affairs, and serves as a director of the American Judicature Society, Pacific Forum, and the Japan-America Society of Hawaii.

She was one of the first Asian-American women in television news in the United States in 1970, and in 1974 became the first Asian-American woman anchor in Honolulu, Hawaii. She has received numerous awards for her professional accomplishments, including an Emmy for a documentary in 1971 on the internment of Japanese-Americans during WWII. As the first publicly broadcast documentary on the internment, it helped trigger the national movement to seek redress for the injustice. Barbara is one of 56 women in American journalism history selected for the Washington Press Club Foundation oral history project on pioneer women. She currently serves on assignments for the *New York Times*.

She has been recognized for numerous community activities including the YWCA Outstanding Achievement Award in 1987. In 1994, she became the first woman to chair the Hawaii Visitors Bureau, the leading visitor organization in the United States. Barbara has been inducted into the University of Hawaii, College of Business Administration Alumni Hall of Honor, and was named a Distinguished Alumnae of the University of Hawaii in 2013.

Barbara received her BA in Communications at the University of Washington and an MBA at the University of Hawaii.



## Davia Temin

United States

President and CEO, Temin and Company; Board Member of Swarthmore College and Advisor to other university boards; WCD Member

As CEO of Temin and Company – a boutique management consultancy that helps corporations and organizations create, enhance and save their reputations – Davia Temin works with some of the most talented and impactful leaders in the world, helping them to refine and strengthen their vision, voice and market position in times of crisis and opportunity.

Temin and Company works with clients to create brand-distinguishing thought leadership and best practices in governance and corporate leadership, as well as to promote women's leadership, and provide socially responsible marketing, media and social media strategy and execution.

Davia is a frequent speaker on reputation and crisis management, leadership, corporate governance, women's leadership, resilience and what boards and leaders need to know about media, social media and artificial intelligence. She serves as a spokesman during crises, strategist, and leadership and communications coach at the board, CEO and executive committee levels. A nationally recognized writer, commentator and expert in her fields, she has appeared on *CBS*, *CNN*, *NBC*, *Bloomberg*, *PBS*, *ABC*, and in *The Wall Street Journal*, and numerous other publications and networks around the world.

Prior to founding the firm 21 years ago with the backing of GE, Davia headed Corporate Marketing for GE Capital, Schroders, Scudder, Citi Investment Bank and Columbia Business School. An Honors graduate of Swarthmore College, she serves on their Board. For nine years she served as first vice chair of the board of Girl Scouts of the USA and chair of their National Fund Development Committee. She is chair the of board of Video Volunteers, an investigative media nonprofit based in India, and sits on the boards or advisory boards of ProPublica, the Knight-Bagehot Fellowship, WomenCorporateDirectors, Committee for Economic Development, Harvard Women's Leadership Board, and Predmore Holdings. She also serves as an advisor to Chinook.ai and Springboard.ai.

In 2018, Davia was named an Enterprising Woman of the Year by *Enterprising Women* magazine. She was honored by the National Organization for Women, accepting their 2017 Woman of Power & Influence Award and also received the Lifetime Achievement Award by Trust Across America-Trust Around. Profiled in many business and leadership books – most recently **Broad Influence: How Women Are Changing the Way America Works** – she writes the "Reputation Matters" column for Forbes.com, is a contributor to *Huffington Post* and **American Banker**, and has written "Rebuilding Trust in the Financial Markets" for the book **Trust, Inc.**





## Mei Mei Tuan

United States

Managing Partner and Co-founder at Notch Partners, LLC;  
Director, The Bancorp, Inc.

As an investment banker with Goldman Sachs, Bank of America and Bank Austria, Mei-Mei led domestic and international transactions in project finance, mergers and acquisitions, real estate, syndications and sale leasebacks. Mei-Mei's operating experience includes serving as chief financial officer and chief operating officer at two nationally prominent nonprofit organizations.

Prior to founding Notch Partners, Mei-Mei ran a thriving independent consulting practice, completing assignments for over 20 clients, including several private equity-backed companies, private equity funds and large corporations. Her current client relationships represent a range of industries, including media, apparel, consumer products, publishing, medical technology, telecommunications and enterprise software.

A frequent speaker at events and on panels that promote and support women business leaders and managers, Mei-Mei is an active board member of The Bancorp, Inc., the Clara Maass Medical Center Foundation, the Harvard Business School Asian-American Association, and Montclair Kimberley Academy. She has also served recently on boards for the Wellesley College Alumnae Association, New Jersey Women's Forum, New Jersey Network, Museum of Chinese in America, Mid-Manhattan Performing Arts Foundation and New Jersey Wellesley Club, where she was president.

Mei-Mei is a member of Business Leadership Council at Wellesley, New Jersey Women's Forum, and the Committee of 100—an international, nonprofit, nonpartisan membership organization that brings Chinese-American perspective to issues concerning U.S.-China relations.



## Mary Wagner, Ph.D.

United States

Director, Griffith Foods and Jones Dairy Farm; President, MK Wagner & Associates; former Senior Vice President of Global Product Innovation, Food Safety and Quality, Starbucks; WCD Member

Mary K. Wagner is a recognized executive leader and board director with a reputation for creating innovative products, managing risks, handling corporate crises, and managing food quality and safety. She is a strategist, an operational leader, and a team builder who has been an executive in branded global retail and consumer packaged goods (CPG) companies. She has created growth through consumer-facing innovation and brand building.

Mary is known for her ability to engage people around a common goal. She has a history of transforming organizations, building departments from scratch, and creating an R&D culture of innovation. She has significant experience in managing crises and risks around food quality and safety. She has built strong relationships with CEOs, with boards of directors, and with external stakeholders, suppliers, and industry colleagues. She has served in significant leadership roles on industry and non-profit boards of directors.

Mary is well-known in the food industry. She is currently a member of the board of directors of Griffith Foods International, a \$1 billion private developer and manufacturer of food ingredients.

She is president of M.K. Wagner and Associates, a food science management consulting firm specializing in R&D strategic leadership and innovation.

In December 2016, she retired from Starbucks Coffee Company as senior vice president of global product innovation, food safety and quality where she was responsible for creating global food and beverage products for Starbucks' retail, foodservice and consumer packaged goods.

Mary previously worked at Mars, Inc. as general manager of Mars Botanical, a manufacturer of food supplements sold through retail and internet channels. She has also served as chief technology and quality officer at E&J Gallo Winery, the largest winery in the world. Reporting to Gallo's CEO, she created their first Global Technology and Quality function, launched an innovative and unique consumer sensory mapping process for wines, and led a wave of beverage product innovation.

Among her many board directorships, she has served as president of the Institute of Food Technologists (IFT) and chair of the National Grape and Wine Initiative (NGWI). She was appointed by the U.S. Secretary of Agriculture as Co-chair of the USDA National Agricultural Research, Extension, Education, and Economics (NAREEE) board.

She has a BS and MS from Iowa State University and a Ph.D. from the University of Minnesota.





## Edie Weiner

United States

CEO and President, The Future Hunters; has served on over 30 public, private and non-profit boards and advisory boards including U.S. Comptroller General's Advisory Board; WCD Member

Edie Weiner is president and CEO of The Future Hunters, a leading futurist consulting group. Formed in 1977 as Weiner, Edrich, Brown, The Future Hunters has served over 400 clients in identifying opportunities in strategic thinking, product development, marketing, investment, human resources, and change management. The Future Hunters clients have ranged from national governments to Fortune 500 companies. She is acknowledged as one of the most influential practitioners of social, technological, political and economic intelligence-gathering.

Edie directed the first industry-wide futures research program in the early 1970s. At 29, she was one of the youngest outside women ever elected to a corporate board. She has guest lectured at many prestigious institutions, including Wharton, Harvard, The U.S. Army War College, the Naval War College and the World Economic Forum in Davos. Her many articles have appeared in publications like The Harvard Business Review, The Futurist, and The Wall Street Journal. She co-authored four books with her business partner Arnold Brown. Her latest book, *FutureThink*, was a global bestseller, translated into many languages. She has keynoted over 300 conferences.

Throughout her career, she founded and ran a series of programs aimed at mentoring inner city girls, bringing technology to inner city classrooms, preserving modern dance and networking women at various stages in their lives and careers.

She has served on numerous boards and advisory boards, including the U.S. Comptroller General's Advisory Board, GOSO (Getting Out and Staying Out – reducing recidivism), The Belizean Grove and the Adventures for the Mind Foundation. She has served on over 20 boards or advisory boards, including the José Limón Dance Foundation (chair), UNUM Corporation, First Unum Corp., CompUSA, the Fashion Group International, ThinkQuest New York City (chair), Boardroom Inc., the SyFy Channel, Independent Agents & Brokers of New York, the Women's Leadership Exchange, and the Women's Forum. Edie is a member of the Women's Forum, a co-founder of the Belizean Grove and WomenCorporateDirectors, and has received over 30 awards and citations, including the Fashion Group International's Entrepreneur of the Year (1998), NOW New York's 2011 Woman of Power and Influence, and The World Future Society's Lifetime Achievement Award.

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# *WCD Board Bios*





## **Kapila Anand**

United States

Director, Extended Stay America, Inc., and ESH Hospitality, Inc.; Retired Partner and Senior Advisor, KPMG; Chair and Lead Director, WCD Foundation; WCD Chapter Chair

Kapila is a board member of Extended Stay America, Inc. where she serves as the chair of the Nominating and Governance Committee and is the Audit Committee chair of ESH Hospitality (NYSE: STAY). She also currently serves as the chair and lead director of the WomenCorporateDirectors Education and Development Foundation (WCD Foundation), the board of the U.S. Fund for UNICEF and as a trustee of Rush University Medical Center.

Kapila has served on the boards of KPMG LLP in the U.S. and Americas and as the chair of the KPMG Foundation. She recently retired as a partner with KPMG and was retained by KPMG as a senior advisor on selected matters. During her career, Kapila built and served a number of businesses in a leadership role. She most recently served as KPMG's leader for the Travel, Leisure and Hospitality industry serving global financial services, real estate, private equity, and consumer facing gaming and hospitality clients. During the 2008 financial crisis, she assumed the role of partner in charge of KPMG's Public Policy Business Initiatives, responsible for architecting the regulatory strategy of the Firm and assessing the impact of regulatory changes on the Firm and its clients. She has authored numerous articles and is a frequent speaker at industry and governance forums. She served as a governance and liaison partner for KPMG's Audit Committee Institute facilitating a variety of Audit Committee and lead director peer exchanges. She continues in her role as the co-chapter chair of the Chicago chapter of WCD.

Kapila was awarded the "Women to Watch" award by the Illinois CPA Society. She was also honored as an "Inspirational Leader" by ASCEND. She was profiled as a "Voice of Experience" by the Glass Hammer, an online community created for women executives and as 2017 "Director to Watch" by Equilar.



## Nancy Calderon

United States

Global Lead Partner, KPMG LLP;  
Director, Global Delivery Center,  
Ltd., KPMG India; Director, the  
WCD Foundation; Co-author of  
*Women on Board*

Nancy Calderon is KPMG's global lead partner for IBM, responsible for building and managing the firm's global relationship with the company. In this position, Nancy manages a global team of 500 partners and professionals in more than 50 countries providing a wide range of services to this Fortune 25 company and its customers.

She is a board director of KPMG's Global Delivery Center, Ltd., the firm's operating arm in India and is a senior advisor to KPMG's Audit Committee Institute.

Prior to assuming this role in 2012, Nancy was chief administrative officer, KPMG Americas Region, and U.S. national partner in charge, operations. She was responsible for developing and executing many of the firm's Operations strategies and key infrastructure initiatives, ranging from Information Technology and Finance & Accounting to Procurement, Real Estate, and Enterprise Risk. During the Financial Crisis she implemented a strategy that reduced the operational costs of the firm by \$500 million. Her direct reports included the chief financial officer and chief information officer, and heads of Real Estate, Global Outsourcing and Procurement.

Nancy has almost 30 years' experience with KPMG, having held a variety of operational, client service, and leadership positions in the firm. Before moving to her current position, Nancy sat on a number of KPMG committees including the Americas Region Management Committee, Enterprise Risk Management, Privacy, Social Media, and Knowledge Management.

Nancy also serves on the WomenCorporateDirectors Foundation board, Women's Forum of New York board and the Greater New York YMCA board, chairing the Audit and Compensation Committees as well as the 2014/2015 CEO Search Committee. She is a member of The International and New York Women's Forums. Nancy has been honored as a "Woman Worth Watching" and a Supplier Diversity Leader by Profiles in Diversity Journal. Nancy was honored as the NYC YMCA's Volunteer of the Year and a recipient of the American Woman's Society of CPA's Woman of Courage Award.

During 2014, Nancy co-authored a book with Susan Stautberg, *"Women on Board – insider secrets to getting onto a board and succeeding as a director"*.





## Susan C. Keating

United States  
Chief Executive Officer,  
WomenCorporateDirectors  
Foundation (WCD)

Susan C. Keating became Chief Executive Officer of the WomenCorporateDirectors Foundation (WCD) on December 1, 2017.

Prior to joining WCD, Susan was President and Chief Executive Officer of the National Foundation for Credit Counseling (NFCC), the largest and longest-serving nonprofit credit counseling organization in the United States. Under her leadership NFCC members improved the financial well-being of 26 million people with the support of \$88 million in funding for housing programs and \$36 million for other programs promoting financial wellness and stability.

Susan spent 29 years in financial services before moving into the nonprofit sector, serving as President and Chief Executive of Allfirst Financial, Inc., the 43rd largest US bank, and the largest US holding of Allied Irish Banks plc (AIB Group). Her additional experience includes managerial and leadership roles with NationsBank, MNC Financial and First Bank System.

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# *Chair Emeritus*





## Susan Stautberg

United States

Chairman and Chief Executive  
Officer, WCD Foundation;

Co-author of *Women on Board*

Susan Stautberg is chair emeritus and co-founder of the WomenCorporateDirectors (WCD) Foundation. She also co-founded OnBoard Bootcamp (OBB), an insider's guide on how to be selected to a corporate, private company, or advisory board director position, and the Belizean Grove, a preeminent community and retreat for leading women who share knowledge and connections.

As a Westinghouse/Group WTV correspondent covering the White House and Capitol Hill, Susan was the first woman and one of the youngest to head a Washington TV bureau. Susan then became the first TV journalist to be chosen as a White House Fellow where she worked for both Vice President Nelson Rockefeller and Secretary of State Henry Kissinger. Her considerable consumer products experience includes positions as the Director of Communications for the U.S. Consumer Product Safety Commission and for McNeil Consumer Products. Deciding to become an entrepreneur, Susan founded MasterMedia, Ltd., the only company to combine publishing with a speaker's bureau.

In her capacity as a corporate and nonprofit director, Susan has served on or created advisory boards, for numerous organizations. Susan has also served on Presidential Commissions, Boards, and Foundations. Susan is a board member of the Community Foundation for Palm Beach and Martin Counties. Susan's active involvement in The Preservation Society of Newport County is longstanding; currently she chairs The Elms Committee and was a member of the Capital Campaign Council. Previously, she served three terms as Secretary of the Board of Trustees and also chaired both The Elms Centennial and Preservation Society's 60th Anniversary Committees. The Preservation Society named a building the Berwind-Stautberg Educational Center. She is also a member of the C200, International Women's Forum, and the Council on Foreign Relations.

Susan holds a Bachelor of Arts from Wheaton College, a Master of Arts in Public and International Affairs from George Washington University, and she completed an Executive Education Program at Harvard Business School. An effective public speaker, Susan addresses groups around the world, including leading business schools and national and international conferences. Her writing includes seven books. Susan is currently co-writing a book on *Betrayal*.

She has written or been featured in numerous articles including *International Herald Tribune*, *Businessweek*, *The New York Times*, *The Wall Street Journal*, *Directors and Boards*, *The Financial Times*, and others. Her on-air interview experience includes Oprah, *The Today Show*, *CBS Evening News*, *CNN*, and many others.

Susan has received numerous awards and honors including an Honorary Doctorate of Law from Wheaton College, The Director's Choice Award, Visionary Empowerment Honoree by the Ovarian Cancer National Alliance, Purpose Prize Fellow and named one of Women's E News' 21 Leaders for the 21st Century. She was honored with Alumnae Awards from The Shipley School and Wheaton College.

Harvard Business School is writing a case study on how Susan and co-founders created WCD and sold it to KPMG which has turned it into a non-profit.

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## Upcoming Institutes

### ASPAC Institute

Tokyo

February 21-22, 2019

### 2019 Global Institute

June 4-7, 2019

Chicago

## Contact us

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NDPPS 769792